



THE CORPORATION OF THE TOWNSHIP OF WAINFLEET

SPECIAL MEETING OF COUNCIL

FEBRUARY 28, 2023 – 7:00 P.M.

COUNCIL CHAMBERS

C05/23

AGENDA

1. **Call to Order**
2. **Land Acknowledgement Statement**
3. **Disclosure of Pecuniary Interest and the General Nature Thereof**
4. **Staff Reports & Recommendations**
 - a) 2023 Draft Operating Budget
5. **Closed Meeting**
6. **Rise & Report**
7. **Adjournment of Meeting**



2023 DRAFT OPERATING BUDGET

PRESSURES IMPACTING ALL DEPARTMENTS

- ▶ Increase of 16% to the Townships General Insurance Policy
- ▶ Increase to statutory deductions levied by outside agencies (WSIB, CPP and EI)
- ▶ Projected aggregate increase of 7% for health insurance premiums and mandatory OMERS offering
- ▶ Collective agreement settlement
- ▶ Current economic landscape
 - ▶ 2022 Average CPI = 6.8%

DEPARTMENTAL OPERATING BUDGET SUMMARY

Department	2022 Final Budget	2023 Draft Budget	\$ Increase (Decrease)	% Levy Increase (Decrease)
Operating Budget				
General Revenue	(948,164)	(1,019,344)	(71,180)	(0.9125)
Council	115,699	117,524	1,825	0.0234
Election	28,568	15,000	(13,568)	(0.1739)
General Assistance	26,335	25,998	(337)	(0.0043)
Administration	1,290,096	1,376,399	86,303	1.1064
Fire	1,331,015	1,463,936	132,921	1.7040
Community & Development	540,696	525,662	(15,035)	(0.1927)
Roads	2,167,827	2,284,213	116,386	1.4920
Building Maintenance	421,196	469,296	48,100	0.6166
Cemetery	94,122	112,526	18,405	0.2359
Recreation	360,241	385,861	25,620	0.3284
Drainage	84,490	101,380	16,890	0.2165
Library	452,974	452,974	0	0.0000
Total Operating	<u>5,965,094</u>	<u>6,311,425</u>	<u>346,330</u>	<u>4.440</u>

RATE STABILIZATION RESERVE

Reserve/Reserve Fund	Purpose	Intended use
Rate Stabilization Reserve	To provide a contingency for unforeseen events, stabilize tax rate fluctuations caused by one time expenditures, to offset revenue shortfalls and/or previous years operating deficits.	To offset extraordinary one time pressures or phase in significant impacts affecting the tax levy, NOT to be considered a long term sustainable funding source for general operations.

PROPOSED USE OF RATE STABILIZATION RESERVE

PAGE NUMBER	DEPARTMENT	ACCOUNT	PROJECT	AMOUNT
PAGE 6	ADMIN	PROFESSIONAL FEES	Job evaluation/pay equity	50,000
PAGE 9	BYLAW	LEGAL FEES	Legal fees - active files	92,500
PAGE 14	PLANNING	OFFICIAL PLAN REVIEW	Compliance review exercise	100,000
PAGE 15	FIRE	EMPLOYEE WAGES	Community Risk Assessment	12,500
PAGE 23	ROADS	MATERIAL PURCHASES- PATCHING	Additional road patching	100,000
PAGE 27	ROADS	PROFESSIONAL FEES	Asset management inventory	50,000
PAGE 27	ROADS	ROAD NEEDS STUDY	Road needs study/Traffic count	75,000
TOTAL				\$480,000*

* DEVELOPMENT CHARGES WILL BE USED PRIOR TO USE OF RATE STABILIZATION RESERVE WHERE APPLICABLE

GENERAL REVENUE - PAGE 3	(948,164)	(1,019,344)	(71,180)	-0.9125%
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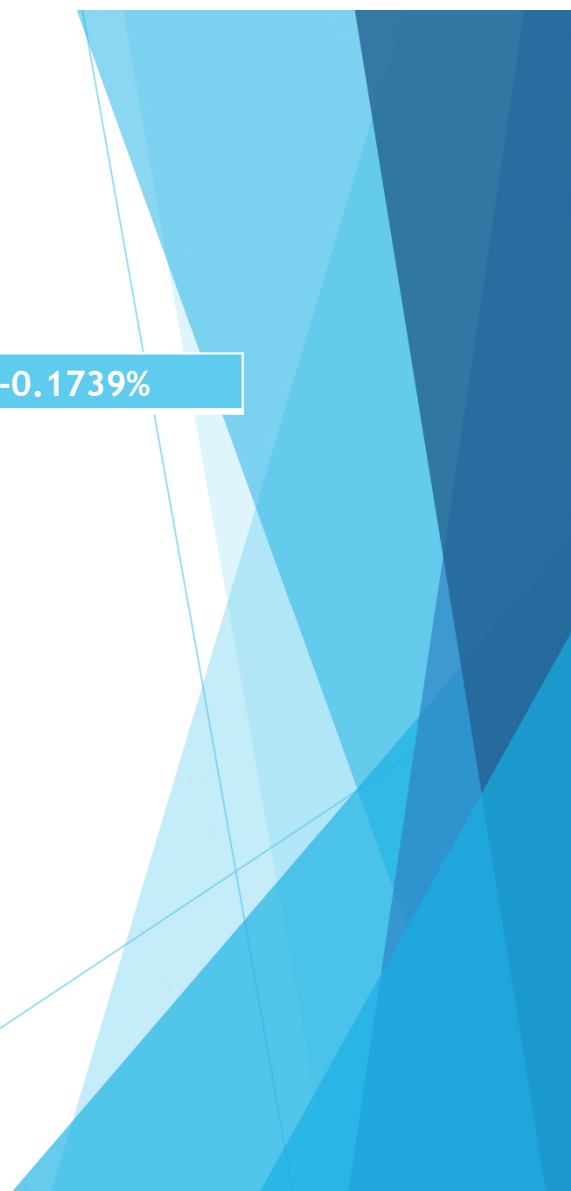
Budget Changes

- Increase in OMPF Funding allocation
- Increase to Service charges, bank interest, and penalties
- Increase in Mineral aggregate revenue
- Decrease in POA revenue

COUNCIL - PAGE 4	115,699	117,524	1,825	0.0234%
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Budget Changes

- Reduction to memberships, mileage, advertising and telephone
- Reduction in legal
- Increase to professional fees



ELECTION - PAGE 5	28,568	15,000	(13,568)	-0.1739%
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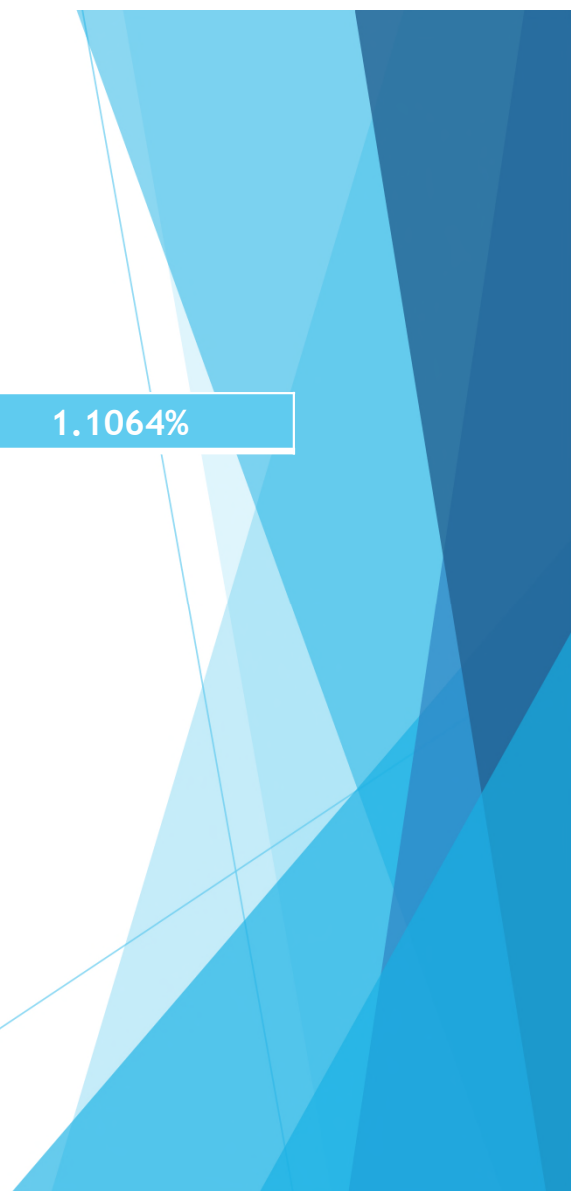
Budget changes

- Removal of in year election expenses
- Increase contribution to reserves

GENERAL ASSISTANCE - PAGE 7	26,335	25,998	(337)	-0.0043%
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Budget Changes

- Reduction in the commitment to the Niagara South Coast Tourism Association



ADMINISTRATION - PAGE 5-7	1,290,096	1,376,399	86,303	1.1064%
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Budget changes

- Increase to better reflect actuals
- Decrease to legal fees
- Increase to uncollectable taxes expense
- Increase to professional fees

FIRE - PAGE 15-20	1,331,015	1,463,936	132,921	1.7040%
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Budget changes

- Continuation of Central Station debenture funding strategy – additional \$50,000
- Addition of prorated operating expenses associated with the new light duty truck (insurance, fuel, equipment/parts)
- Increase to Firefighter points & Training and professional development for increased number of firefighters
- Increase in wages - Community Risk Assessment

COMMUNITY &
DEVELOPMENT SERVICES -
PAGE 9-10,13-14

540,696

525,662

(15,035)

-0.1927%

Budget Changes

- Bylaw - increase in SPCA contract
- Bylaw - addition of short term rental administration
- Planning- Reduction as a result of increased revenues

Building department is a self sustaining entity and required to have a balanced budget. Therefore, the building budget does not impact the tax levy.

ROADS- PAGE 21-34	2,167,827	2,284,213	116,386	1.4920%
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Budget changes

- Increase to align with prior years actual expenditures
- Addition of prorated operating expenses associated with the new recreation truck (insurance, fuel, equipment/parts)

BUILDING MAINTENANCE - PAGE 35-39	421,196	469,296	48,100	0.6166%
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Budget Changes

- Increase to align with prior years actual expenditures
- Increase to General Maintenance for Library, Townhall & Public Works as a result of the cleaning contract

CEMETERY - PAGE 44	94,122	112,526	18,405	0.2359%
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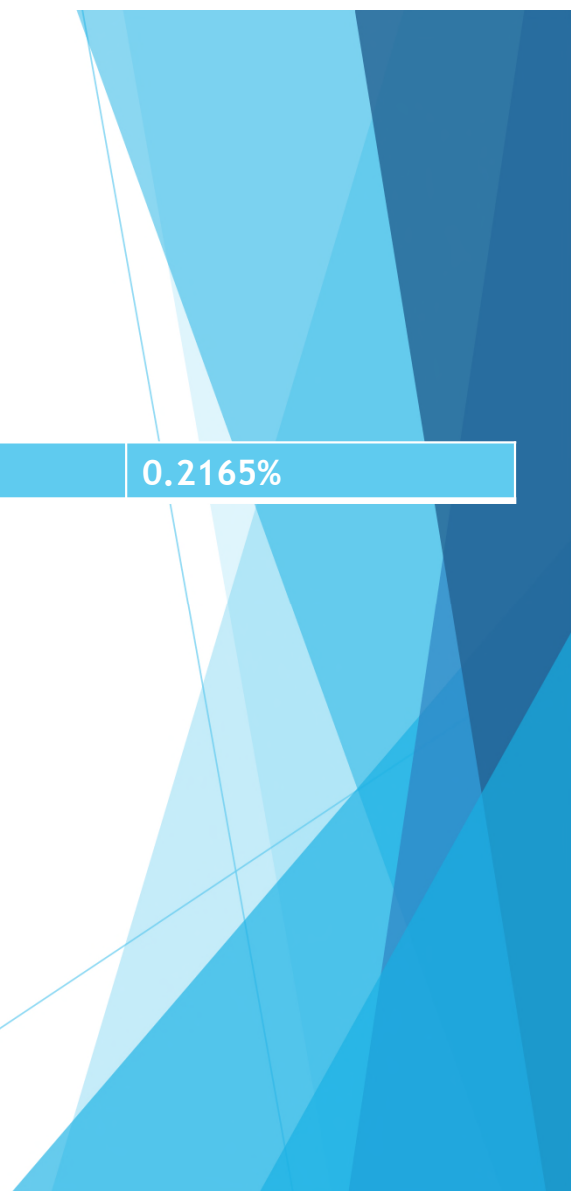
Budget Changes

- Annualization of additional FTE (2022)

RECREATION - PAGE 40-43	360,241	385,861	25,620	0.3284%
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Budget Changes

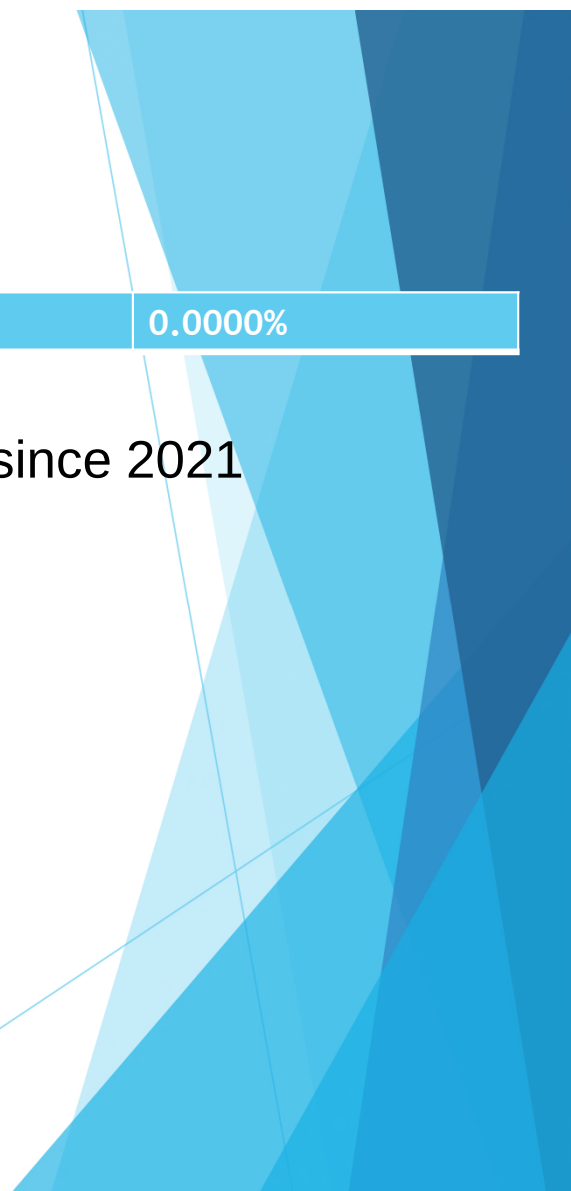
- Increase to align with prior years actual expenditures



DRAINAGE - PAGE 45-46	84,490	101,380	16,890	0.2165%
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Budget Changes

- Increase to align with prior years actual expenditures



LIBRARY - PAGE 47-49	452,974	452,974	NIL	0.0000%
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No Change – funding request has remained unchanged since 2021

WHAT MAKES UP MY TAX BILL?

MUNICIPAL LEVY

Operating, Capital &
Infrastructure Levy

REGIONAL LEVY

Regional, Waste
Management & Transit
Levy

ASSESSMENT

Municipal Property
Assessment Corporation

EDUCATION LEVY

Province of Ontario

SUMMARY OF MUNICIPAL LEVY

BUDGET TYPE	PERCENT INCREASE
DRAFT OPERATING BUDGET	4.44%
INFRASTRUCTURE LEVY	2.00%
DRAFT CAPITAL BUDGET	1.98%
COMBINED BUDGET INCREASE	<u>8.42%</u>
LESS: ASSESSMENT GROWTH	(1.23%)
NET LEVY INCREASE AFTER GROWTH	7.19%

IMPACT ON TAX BILL - AVERAGE ASSESSMENT \$320,000

ASSESSMENT	2022 ANNUAL TAXES	ESTIMATED 2023 TAXES	ANNUAL INCREASE
MUNICIPAL	2,382.37	2,553.66	171.44
REGIONAL LEVY	1,931.37	2,077.76	146.40
WASTE MANAGEMENT	200.11	211.11	11.01
TRANSIT LEVY	-	73.63	73.63
REGIONAL TOTAL	2131.47	2362.50	231.03
EDUCATION	489.60	489.60	-
TOTAL	\$5,003.44	\$5,405.77	\$402.47



TOWNSHIP OF WAINFLEET

2023 DRAFT BUDGET

FEBRUARY 28, 2023

2023 Budget Summary and Year Over Year Budget Change by Department				
Department	2022 Final Budget	2023 Draft Budget	\$ Increase (Decrease)	% Levy Increase (Decrease)
Operating Budget				
General Revenue	(948,164)	(1,019,344)	(71,180)	(0.9125)
Council	115,699	117,524	1,825	0.0234
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General Assistance	26,335	25,998	(337)	(0.0043)
Administration	1,290,096	1,376,399	86,303	1.1064
Fire	1,331,015	1,463,936	132,921	1.7040
Community & Development	540,696	525,662	(15,035)	(0.1927)
Roads	2,167,827	2,284,213	116,386	1.4920
Building Mtce	421,196	469,296	48,100	0.6166
Cemetery	94,122	112,526	18,405	0.2359
Recreation	360,241	385,861	25,620	0.3284
Drainage	84,490	101,380	16,890	0.2165
Library	452,974	452,974	0	0.0000
Total Operating	5,965,094	6,311,425	346,330	4.440
Infrastructure Levy	1,117,874	1,273,887	156,013	2.000
Capital Levy				
Administration	64,500	65,790	1,290	0.0165
Fire	95,000	133,000	38,000	0.4871
Community & Development	-	0	0	0.0000
Roads	399,936	255,977	(143,959)	(1.8455)
Buiding Mtce	84,500	312,000	227,500	2.9164
Cemetery	3,500	0	(3,500)	(0.0449)
Recreation	70,242	105,888	35,646	0.4570
Drainage	-	0	0	0.0000
Library	-	0	0	0.0000
Total Capital	717,678	872,655	154,977	1.987
Combined Totals				
	7,800,647	8,457,966		
Tax revenue (2022)		7,800,647		
Combined Budget increase (2023)		657,320		
% increase in Levy		8.426		
Less: Assessment Growth		1.23		
Net Levy Increase After Growth		7.196		
The dollar value of a 1% increase to the tax levy			\$ 78,006	

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
GENERAL REVENUE								
Railway ROW Revenue	(30,177.24)	(28,000.00)	(30,820.97)	(29,000.00)	(31,854.06)	(30,000.00)	(30,000.00)	(30,000.00)
Interim Tax Billing Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Residential Revenue	(67,325.60)	(49,000.00)	(73,798.72)	(55,000.00)	(117,363.67)	(70,000.00)	(70,000.00)	(80,000.00)
Supplementary Multi-Res Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Farmland Revenue	(3,247.03)	(1,000.00)	(839.10)	(1,000.00)	(6,841.43)	(1,000.00)	(1,000.00)	(1,000.00)
Supplementary Commercial Revenue	(2,952.41)	0.00	(900.66)	0.00	(5,665.28)	0.00	0.00	0.00
Supplementary Comm Vacant U	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Comm Vacant Land Reven	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Industrial Revenue	(532.05)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Ind. Vacant Unit Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Ind. Vacant Land Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Managed Forests Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Pipelines Revenue	(852.60)	0.00	0.00	0.00	(5,665.28)	0.00	0.00	0.00
Education Split - Supplementary Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Payments in Lieu of Taxation-Revenue	(16,698.41)	(14,000.00)	(17,584.46)	(15,000.00)	(19,580.83)	(16,200.00)	(16,200.00)	(19,580.00)
OMPF Revenue	(508,900.00)	(512,800.00)	(510,600.00)	(510,600.00)	(508,300.00)	(508,300.00)	(508,300.00)	(516,800.00)
POA Revenue	(17,882.26)	(9,650.00)	(9,061.82)	(9,650.00)	(2,882.77)	(11,914.00)	(11,914.00)	(1,614.00)
Ontario Modernization Fund	0.00	(671,120.00)	0.00	0.00	0.00	0.00	0.00	0.00
OCIF - Ontario Specific Grant	(50,000.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FCM Grant	0.00	(50,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
Misc. Service Charges Revenue	(5,643.35)	(10,000.00)	(14,191.12)	(10,000.00)	(13,335.39)	(12,000.00)	(12,000.00)	(13,500.00)
Mineral Aggregate Licence Revenue	(48,896.09)	(34,000.00)	(63,930.65)	(42,000.00)	(74,194.54)	(45,000.00)	(45,000.00)	(65,000.00)
Miscellaneous Licences Revenue	(147.90)	(1,000.00)	(45.00)	(1,000.00)	(108.00)	(1,000.00)	(1,000.00)	(1,000.00)
GST Rebate Revenue	0.00	(4,000.00)	0.00	0.00	0.00	0.00	0.00	0.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Freedom of Information Requests	(130.00)	0.00	(44.74)	0.00	(143.83)	0.00	0.00	(100.00)
Transit Commissions	0.00	0.00	(45.20)	0.00	(3.40)	0.00	0.00	0.00
Penalties on Taxes Revenue	(206,218.65)	(150,000.00)	(218,592.83)	(175,000.00)	(213,095.74)	(210,000.00)	(210,000.00)	(213,000.00)
Bank Interest Revenue	(75,437.23)	(40,000.00)	(61,920.06)	(40,000.00)	(172,639.80)	(42,500.00)	(42,500.00)	(77,500.00)
Miscellaneous Revenue	(188.39)	(500.00)	(1,892.92)	(250.00)	(30,838.19)	(250.00)	(250.00)	(250.00)
Gain/Loss From Sale of Assets	0.00	0.00	(16,000.00)	0.00	(10,000.00)	0.00	0.00	0.00
To Consolidated Reserve-Infrastructure	0.00	786,100.00	0.00	0.00	0.00	0.00	0.00	0.00
Total GENERAL REVENUE	(1,035,229.21)	(788,970.00)	(1,020,268.23)	(888,500.00)	(1,212,512.21)	(948,164.00)	(948,164.00)	(1,019,344.00)

MAYOR & COUNCIL

Employee Wages Council	72,382.42	70,315.00	72,440.16	72,441.00	73,683.79	73,707.92	73,707.92	76,103.43
Employee Benefits Council	4,327.34	3,968.00	4,406.48	4,092.00	4,574.36	4,740.89	4,740.89	4,820.66
Membership Fees Council	61.05	500.00	5.09	500.00	0.00	500.00	500.00	0.00
Food Allowances Council	304.45	3,000.00	160.00	1,750.00	90.75	1,750.00	1,750.00	1,500.00
Training & Professional Development	2,856.31	6,500.00	1,684.23	4,000.00	880.97	4,000.00	4,000.00	4,000.00
Mileage Council	375.64	2,000.00	28.16	1,000.00	318.05	1,000.00	1,000.00	500.00
Gifts & Promotions Council	3,655.29	3,000.00	3,384.29	8,000.00	7,320.91	7,000.00	7,000.00	7,000.00
Miscellaneous Council	620.00	2,000.00	80.53	2,000.00	649.65	2,000.00	2,000.00	2,000.00
Advertising Council	463.01	2,000.00	628.28	1,000.00	478.27	1,000.00	1,000.00	800.00
Telephone Council	1,588.29	2,000.00	1,590.85	2,000.00	1,753.94	2,000.00	2,000.00	1,800.00
Legal Council	0.00	20,000.00	0.00	13,000.00	694.51	10,000.00	10,000.00	5,000.00
Professional Fees Council	8,622.54	6,000.00	11,206.32	6,000.00	9,425.52	6,000.00	6,000.00	12,000.00
Misc. Grants & Donations Council	0.00	4,000.00	55.00	2,000.00	65.00	2,000.00	2,000.00	2,000.00
To Consolidated Reserve	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total MAYOR & COUNCIL	95,256.34	125,283.00	95,669.39	117,783.00	99,935.72	115,698.81	115,698.81	117,524.09

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
ELECTION								
From Reserve & Res. Funds-Election	0.00	0.00	0.00	0.00	0.00	(27,432.00)	(27,432.00)	0.00
Employee Wages Election	0.00	7,899.00	0.00	7,899.00	1,875.00		0.00	0.00
Employee Benefits Election	0.00	2,393.00	0.00	2,393.00	0.00	0.00	0.00	0.00
Stationery Election	0.00	2,000.00	0.00	2,000.00	1,527.03	2,000.00	2,000.00	0.00
Postage Election	0.00	0.00	0.00	0.00	9,041.38	6,000.00	6,000.00	0.00
Election Mileage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Polling Stations Election	0.00	0.00	0.00	0.00	462.71	27,000.00	27,000.00	0.00
Advertising Election	0.00	0.00	0.00	0.00	1,500.00	0.00	0.00	0.00
Professional Fees Elections	0.00	0.00	0.00	0.00	35,095.30	10,000.00	10,000.00	0.00
To Consolidated Reserve Election	0.00	5,000.00	0.00	5,000.00	11,000.00	11,000.00	11,000.00	15,000.00
Total ELECTION	0.00	17,292.00	0.00	17,292.00	60,501.42	28,568.00	28,568.00	15,000.00
ADMINISTRATION								
Provincial Grants-Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Inter Dept Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
From Rate Stabilization Reserve								(50,000.00)
From Reserve & Res. Funds-A	0.00	(50,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
Donations - Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Full Time Wages Admin	626,803.80	631,583.00	667,520.20	661,583.00	646,008.14	670,637.00	670,637.00	703,441.00
Employee Benefits Admin	196,273.29	192,928.00	214,697.86	201,428.00	191,637.96	196,706.00	196,706.00	210,775.00
Interest Admin	433.46	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Stationery Admin	8,031.08	9,500.00	8,543.14	9,500.00	9,694.58	9,500.00	9,500.00	9,700.00
Postage Admin	14,358.94	12,000.00	8,015.06	12,000.00	14,930.12	10,000.00	10,000.00	15,000.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Office Equipment Rental Admin	6,287.03	4,000.00	5,738.60	6,300.00	5,877.92	6,300.00	6,300.00	6,000.00
Computer Stationery Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Publications & Subscriptions Admin	2,179.02	2,400.00	2,714.65	2,400.00	1,788.63	2,400.00	2,400.00	2,400.00
General Insurance	0.00	0.00	0.00	0.00	69,973.98	70,227.38	70,227.38	85,972.40
Membership Fees Admin	7,722.25	7,000.00	7,173.66	7,500.00	8,961.75	7,500.00	7,500.00	9,000.00
Food Allowances Admin	636.82	2,000.00	805.04	2,000.00	2,186.94	2,000.00	2,000.00	2,200.00
Training & Professional Development	6,919.16	20,000.00	10,103.46	18,000.00	11,330.57	16,500.00	16,500.00	16,500.00
Mileage Admin	85.54	2,000.00	0.00	2,000.00	370.14	1,500.00	1,500.00	1,500.00
Miscellaneous Admin	0.00	5,000.00	173.58	5,000.00	317.85	2,000.00	2,000.00	500.00
Advertising Admin	332.15	2,500.00	3,442.61	2,500.00	728.27	3,000.00	3,000.00	2,250.00
Farmer's Market	269.69	1,500.00	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Telephone Admin	12,120.65	10,500.00	18,928.80	10,500.00	19,905.23	10,500.00	10,500.00	10,500.00
Audit Fees Admin	12,007.68	31,300.00	15,518.40	31,300.00	108,908.64	33,500.00	33,500.00	41,000.00
Legal Fees Admin	18,248.34	60,000.00	43,285.84	40,000.00	17,757.80	40,000.00	40,000.00	28,000.00
Computer Maintenance Admin	35,665.15	30,200.00	31,216.14	30,200.00	29,838.96	30,804.00	30,804.00	32,304.00
Website Admin	25,847.04	25,000.00	5,406.85	5,000.00	5,807.10	5,000.00	5,000.00	6,000.00
Professional Fees Admin	21,505.67	117,500.00	77,420.62	35,000.00	32,740.10	30,000.00	30,000.00	80,000.00
Tax Billing Admin	164.97	300.00	171.32	300.00	405.88	300.00	300.00	300.00
Uncollectable Taxes Admin	48,573.16	33,000.00	60,328.35	38,000.00	51,091.07	38,000.00	38,000.00	50,000.00
Education Split Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Penalties Written Off Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bank Interest & Service Charges Admin	4,113.71	2,500.00	926.77	2,600.00	2,579.73	2,600.00	2,600.00	2,600.00
Cash O/S Admin	(0.89)	0.00	0.37	0.00	(8.91)	0.00	0.00	0.00
PENNY ROUNDING OVER/SHSORT	(0.09)	0.00	0.39	0.00	0.41	0.00	0.00	0.00
Small Balance W/O Admin	314.97	100.00	11,832.17	300.00	204.83	300.00	300.00	300.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
To The Capital Fund Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To The Consolidated Reserve Admin	0.00	75,000.00	0.00	0.00	0.00	0.00	0.00	0.00
To other Municipalities -Shared Service	0.00	0.00	28,000.00	28,000.00	32,095.08	28,305.20	28,305.20	31,307.20
Financing For Deficits Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Remembrance Day	1,776.40	2,000.00	250.00	2,000.00	400.00	2,000.00	2,000.00	2,000.00
Total ADMINISTRATION	1,050,668.99	1,229,811.00	1,222,213.88	1,154,911.00	1,267,032.77	1,221,079.58	1,221,079.58	1,301,049.60
GENERAL ASSISTANCE								
General Assistance Grants	1,000.00	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Assistance - Community Groups	0.00	0.00	0.00	0.00	6,000.00	6,000.00	6,000.00	6,000.00
Assistance to Seniors Grants	8,500.00	8,500.00	0.00	0.00	5,000.00	5,000.00	5,000.00	5,000.00
Assistance to Children Grants	1,500.00	1,500.00	1,500.00	1,500.00	2,000.00	1,500.00	1,500.00	2,000.00
To The Library Board Grants	440,384.00	444,384.00	0.00	452,947.00	452,974.00	452,947.00	452,947.00	452,947.00
To Other Agencies - South Coast Tourism	9,500.00	10,066.00	0.00	0.00	3,000.00	3,000.00	3,000.00	2,163.00
To Niagara Central Airport Commission	10835.00	17,076.00	10,835.00	10,835.00	10,835.00	10,835.00	10,835.00	10,835.00
Total GENERAL ASSISTANCE	471,719.00	482,526.00	12,335.00	465,282.00	479,809.00	479,282.00	479,282.00	478,945.00
TILE DRAINAGE								
Tile Drain Collections	0.00	(5,857.00)	(5,855.91)	(5,857.00)	0.00	0.00	0.00	0.00
Principal Tile Drain	0.00	5,212.00	(0.28)	5,525.00	0.00	0.00	0.00	0.00
Interest Tile Drain	644.17	644.00	331.48	332.00	0.00	0.00	0.00	0.00
Miscellaneous Tile Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total TILE DRAINAGE	644.17	(1.00)	(5,524.71)	0.00	0.00	0.00	0.00	0.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
WORKERS' HEALTH & SAFETY								
Employee Wages Health & Safety	2,318.88	43,143.00	1,926.71	43,143.00	43,143.00	46,861.00	46,861.00	52,102.00
Employee Benefits Health & Safety	819.96	11,764.00	562.23	11,764.00	11,764.00	12,735.00	12,735.00	14,447.00
Stationery Health & Safety	0.00	100.00	0.00	100.00	0.00	100.00	100.00	100.00
Publications & Subscrip Health & Safety	2,594.88	4,320.00	2,100.84	4,320.00	4,986.73	4,320.00	4,320.00	5,000.00
Training & Professional Development	718.92	5,300.00	1,679.04	5,300.00	447.03	5,000.00	5,000.00	3,700.00
Miscellaneous Health & Safety	0.00	0.00	0.00	0.00	68.37	0.00	0.00	0.00
Total WORKERS' HEALTH & SAFETY	6,452.64	64,627.00	6,268.82	64,627.00	60,409.13	69,016.00	69,016.00	75,349.00
TOTAL ADMINISTRATION	589,511.93	1,130,568.00	310,694.15	931,395.00	755,175.83	965,480.39	965,480.39	968,523.69

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
P&P BYLAW & PROPERTY STANDARDS								
Work Order Information - Bylaw	(306.00)	(600.00)	(662.00)	(600.00)	(464.50)	(600.00)	(600.00)	(600.00)
Medical Marihuana Licences	(500.00)	0.00	0.00	0.00	(583.00)	0.00	0.00	0.00
Parking Fines - Bylaw	(20,232.25)	(8,000.00)	(525.00)	(10,000.00)	(24,652.00)	(15,000.00)	(15,000.00)	(23,000.00)
Non-Parking Fines - Bylaw	(111,650.00)	(40,000.00)	(41,893.00)	(48,000.00)	(18,700.00)	(33,000.00)	(33,000.00)	(23,000.00)
Cost Recoveries - Bylaw	(420.00)	0.00	(441.00)	0.00	(2,551.54)	0.00	(4,000.00)	(4,000.00)
Proceeds from Sale of Assets - Bylaw	0.00	0.00	0.00	0.00	(14,078.50)	0.00	0.00	0.00
From Rate Stabilization Reserve	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(92,500.00)
Employee Wages Bylaw	79,067.25	86,157.00	81,990.34	89,918.00	82,851.90	88,604.00	88,604.00	88,604.00
Employee Benefits Bylaw	22,902.37	23,374.00	23,837.09	23,862.00	24,547.52	26,389.00	26,389.00	26,947.00
Stationery Bylaw	65.77	250.00	0.00	250.00	4.19	250.00	250.00	250.00
Postage Bylaw	0.00	0.00	0.00	0.00	236.15	0.00	0.00	0.00
Membership Fees - Bylaw	238.00	300.00	213.00	300.00	254.00	300.00	300.00	300.00
Uniforms Bylaw	450.07	500.00	673.71	750.00	542.16	750.00	750.00	750.00
Training & Professional Development	1,037.09	2,500.00	420.81	2,000.00	0.00	2,000.00	2,000.00	2,000.00
Mileage P&P Bylaw	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advertising P&P BYLAW	0.00	1,000.00	0.00	500.00	0.00	500.00	500.00	500.00
Telephone P&P BYLAW	661.40	1,000.00	793.68	1,000.00	860.32	1,000.00	1,000.00	1,000.00
Legal Fees Bylaw	6,354.91	10,000.00	463.01	10,000.00	7,618.69	7,500.00	7,500.00	100,000.00
Computer Maintenance Bylaw	5,166.86	2,000.00	238.58	2,000.00	565.05	2,000.00	2,000.00	2,000.00
Professional Fees-Bylaw	0.00	600.00	3,700.00	600.00	569.79	600.00	600.00	600.00
Maintenance/General Supplies Bylaw	280.28	900.00	1,786.82	2,400.00	1,678.30	3,000.00	3,000.00	3,000.00
Contract Equipment/Materials	1,804.92	3,000.00	854.78	3,000.00	6,517.08	15,000.00	15,000.00	15,000.00
P&P Bylaw & Prop Stds Dist Equip Rental	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total P&P BYLAW & PROPERTY STANDARDS	(15,079.33)	82,981.00	71,450.82	77,980.00	65,215.61	99,293.00	95,293.00	97,851.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
BYLAW SUV #25								
Fuel - SUV	725.88	1,000.00	302.31	1,000.00	2,561.90	1,000.00	1,000.00	2,500.00
Equipment Parts/Repairs SUV	743.68	750.00	2,877.95	3,050.00	853.09	3,050.00	3,050.00	1,550.00
Total BYLAW SUV #25	1,469.56	1,750.00	3,180.26	4,050.00	3,414.99	4,050.00	4,050.00	4,050.00
P&P BYLAW 2015 FORD FOCUS								
Fuel - By-law 2015 Ford Focus	792.26	2,000.00	1,001.15	2,000.00	0.00	2,000.00	2,000.00	0.00
Equip Parts/Repair - By-law 2015 Ford	868.84	500.00	671.01	500.00	87.17	500.00	500.00	0.00
Total P&P BYLAW 2015 FORD FOCUS	1,661.10	2,500.00	1,672.16	2,500.00	87.17	2,500.00	2,500.00	0.00
SHORT TERM RENTAL ADMINISTRATION								
Licensing Revenues - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(30,000.00)
AMPS Penalties & Fines - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(30,000.00)
Employee Wages - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	42,500.00
Employee Benefits - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14,000.00
Stationery - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	250.00
Uniforms - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	250.00
Telephone - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000.00
Computer Maintenance - Short Term Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00
Total SHORT TERM RENTAL ADMINISTRATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
P&P LIVESTOCK & DOGS								
Livestock Evaluation	51.38	1,000.00	43.39	500.00	0.00	500.00	500.00	1,000.00
To Other Agencies Livestock	32,472.21	31,299.00	32,404.20	32,405.00	33,538.32	33,538.32	33,538.32	35,855.56
Total P&P LIVESTOCK & DOGS	32,523.59	32,299.00	32,447.59	32,905.00	33,538.32	34,038.32	34,038.32	36,855.56
TOTAL BYLAW ENFORCEMENT	20,574.92	119,530.00	108,750.83	117,435.00	102,256.09	139,881.32	135,881.32	138,756.56

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
BUILDING DEPARTMENT								
Work Order Information - Building	(580.00)	(500.00)	(850.00)	(23,000.00)	(345.00)	(1,000.00)	(1,000.00)	(1,000.00)
Building Permits	(141,199.31)	(171,500.00)	(262,232.75)	(256,226.00)	(283,972.50)	(285,000.00)	(285,000.00)	(268,000.00)
Lot Grading & Drain Permits	(4,046.40)	(9,500.00)	(9,292.25)	(9,500.00)	(5,395.50)	(12,500.00)	(12,500.00)	(12,500.00)
Cost Recoveries Bldg Dept	0.00	0.00	0.00	0.00	(24,000.00)	0.00	0.00	0.00
Miscellaneous Building Revenue			(500.00)	0.00	(8,325.00)	0.00	0.00	0.00
From Other Municipalities - Bldg Dept	0.00	0.00	(309.16)	(14,000.00)	0.00	0.00	0.00	0.00
Employee Wages Bldg	117,924.71	94,251.00	157,972.48	191,712.00	193,504.32	196,138.00	196,138.00	194,146.00
Employee Benefits Bldg	37,387.75	29,115.00	47,436.98	56,147.00	64,916.38	58,985.00	58,985.00	62,266.00
Stationery Bldg	321.80	750.00	483.24	750.00	302.88	750.00	750.00	500.00
Postage Bldg	0.00	500.00	0.00	500.00	350.17	500.00	500.00	400.00
Membership Fees Bldg	932.93	1,500.00	505.59	2,250.00	246.17	2,250.00	2,250.00	2,000.00
Uniforms Building Dept.	195.30	550.00	152.80	1,300.00	727.61	1,300.00	1,300.00	650.00
Training & Professional Development	1,126.33	5,540.00	534.24	9,040.00	708.65	6,000.00	6,000.00	4,000.00
Mileage Bldg	0.00	200.00	296.48	200.00	43.94	200.00	200.00	200.00
P&P Bldg Misc	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advertising Bldg	0.00	300.00	366.13	300.00	327.83	400.00	400.00	350.00
Telephone Building	732.86	1,000.00	1,432.25	1,000.00	1,943.12	1,000.00	1,000.00	2,000.00
Legal Fees Bldg	923.48	4,000.00	15,956.13	4,000.00	28,209.44	7,500.00	7,500.00	8,500.00
Computer Maintenance - Bldg	3,313.19	15,000.00	4,981.11	18,000.00	29,654.55	7,500.00	7,500.00	17,500.00
Professional Fees Bldg	13,858.52	34,376.00	546.91	4,376.00	6,217.47	10,000.00	10,000.00	6,528.00
Maintenance/General Supplies Bldg	2,927.93	1,950.00	1,791.66	4,950.00	0.00	4,950.00	4,950.00	2,500.00
To Consolidated Reserve Bldg	0.00	5,304.00	0.00	19,287.00	0.00	19,212.00	19,212.00	0.00
Inter Dept Admin Costs - Bldg	0.00	0.00	0.00	1,750.00	0.00	1,750.00	1,750.00	1,750.00
Total BUILDING DEPARTMENT	33,819.09	12,836.00	(40,728.16)	12,836.00	5,114.53	19,935.00	19,935.00	21,790.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
BLDG SUV								
Fuel - Bldg SUV	416.55	2,000.00	536.63	2,000.00	1,800.19	2,000.00	2,000.00	2,000.00
Equipment Parts/Repair Bldg SUV	1,479.05	3,300.00	620.17	3,300.00	971.14	2,500.00	2,500.00	1,750.00
Total BLDG SUV	1,895.60	5,300.00	1,156.80	5,300.00	2,771.33	4,500.00	4,500.00	3,750.00
SEPTIC INSPECTIONS								
Part 8 Septic Permits	(41,397.55)	(40,000.00)	(57,835.77)	(40,000.00)	(32,856.94)	(47,500.00)	(47,500.00)	(47,500.00)
Septic Miscellaneous	0.00	0.00	0.00	0.00	(100.00)	0.00	0.00	0.00
From Reserve - Septic Inspections	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages-Septic Inspections	2,582.31	12,756.00	382.20	12,756.00	213.89	14,242.00	14,242.00	14,705.00
Employee Benefits-Septic Inspections	919.37	3,598.00	179.46	3,598.00	105.80	4,185.00	4,185.00	4,365.00
Stationery-Septic Inspections	92.90	200.00	0.00	200.00	0.00	200.00	200.00	100.00
Postage-Septic Inspections	0.00	100.00	0.00	100.00	0.00	100.00	100.00	100.00
Membership Fees-Septic Inspections	471.63	588.00	447.72	588.00	120.00	588.00	588.00	500.00
Training & Professional Development	150.00	500.00	138.14	500.00	0.00	500.00	500.00	500.00
Mileage-Septic Inspections	0.00	250.00	0.00	250.00	0.00	250.00	250.00	150.00
Advertising-Septic Inspections	0.00	500.00	0.00	500.00	0.00	500.00	500.00	300.00
Telephone-Septic Inspections	0.00	500.00	0.00	500.00	0.00	500.00	500.00	0.00
Legal Fees-Septic Inspections	0.00	1,000.00	0.00	1,000.00	0.00	500.00	500.00	500.00
Computer-Septic Inspections	112.27	500.00	0.00	500.00	0.00	500.00	500.00	0.00
Professional Fees-Septic In	1,699.53	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Tools - Septic Inspections	0.00	500.00	0.00	500.00	0.00	500.00	500.00	300.00
Septic Maintenance/General Supplies	221.11	500.00	908.88	500.00	0.00	500.00	500.00	440.00
Total SEPTIC INSPECTIONS	(35,148.43)	(18,508.00)	(55,779.37)	(18,508.00)	(32,517.25)	(24,435.00)	(24,435.00)	(25,540.00)
TOTAL BUILDING	566.26	(372.00)	(95,350.73)	(372.00)	(24,631.39)	0.00	0.00	0.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
PLANNING & ZONING								
Provincial Grant - Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Work Order Information - Planning	(510.00)	(800.00)	(445.00)	(800.00)	(345.00)	(400.00)	(400.00)	(400.00)
Plan of Subdivision/Condo Fees	0.00	0.00	0.00	0.00	(7,000.00)	0.00	0.00	(7,000.00)
Official Plan Amendment Fees	0.00	0.00	0.00	0.00	(4,472.26)	0.00	0.00	0.00
Pre-Con Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(10,000.00)
Rezoning Applications - Planning	(10,747.00)	(6,500.00)	(11,397.00)	(6,500.00)	(18,225.85)	(6,500.00)	(6,500.00)	(10,000.00)
Site Plan - Planning	0.00	(3,000.00)	(7,392.00)	(3,000.00)	(525.30)	(3,000.00)	(3,000.00)	(2,000.00)
Cost Recoveries-Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous - Planning	(6,389.00)	(500.00)	(19,320.00)	(500.00)	(64,202.40)	(1,500.00)	(1,500.00)	(3,500.00)
From Rate Stabilization Reserve	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(100,000.00)
Application of Surplus Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages Planning	98,686.11	90,564.00	123,421.39	149,109.00	222,526.93	215,878.00	215,878.00	230,816.00
Employee Benefits Planning	32,488.61	28,402.00	38,648.12	43,171.00	66,200.67	64,644.00	64,644.00	71,524.00
Stationery Planning	158.09	1,000.00	326.10	1,000.00	538.75	1,000.00	1,000.00	1,000.00
Postage Planning	38.04	500.00	30.42	500.00	49.21	500.00	500.00	500.00
Publications & Subscriptions Planning	11,481.28	1,000.00	6,437.29	6,300.00	6,993.28	6,500.00	6,500.00	12,100.00
Membership Fees Planning	1,022.65	2,500.00	972.65	2,500.00	1,934.34	2,500.00	2,500.00	2,500.00
Food Allowances Planning	0.00	350.00	0.00	350.00	419.64	350.00	350.00	350.00
Training & Professional Development	461.60	5,000.00	250.00	5,000.00	912.71	5,000.00	5,000.00	5,000.00
Mileage Planning	10.00	1,000.00	0.00	1,000.00	241.70	1,000.00	1,000.00	1,000.00
Advertising Planning	597.33	1,500.00	1,372.74	1,500.00	1,100.13	1,500.00	1,500.00	5,000.00
Fees (OMB etc.) Planning	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Telephone - Planning	142.48	300.00	356.20	300.00	1,124.50	300.00	300.00	1,200.00
Legal Fees Planning	10,410.04	16,000.00	10,664.45	16,000.00	3,961.00	16,000.00	16,000.00	16,000.00
Computer Maintenance-Planning	0.00	1,500.00	2,076.91	1,500.00	0.00	1,500.00	1,500.00	1,500.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Professional Fees Planning	3,713.97	25,000.00	0.00	25,000.00	6,125.15	25,000.00	25,000.00	25,000.00
Official Plan Review	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100,000.00
To the Capital Fund - Planning Equip	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Planning	0.00	0.00	0.00	0.00	25,000.00	25,000.00	25,000.00	0.00
Total PLANNING & ZONING	141,564.20	163,816.00	146,002.27	242,430.00	242,357.20	355,272.00	355,272.00	340,590.00
COMMITTEE OF ADJUSTMENT								
Certification Fees - COA	(1,296.00)	(2,050.00)	(1,944.00)	(2,050.00)	(3,108.24)	(2,050.00)	(2,050.00)	(2,050.00)
Minor Variance Applications - COA	(22,559.00)	(15,000.00)	(15,105.00)	(15,000.00)	(21,556.89)	(15,000.00)	(15,000.00)	(17,500.00)
Consent Fees - COA	(8,243.00)	(10,000.00)	(17,895.00)	(10,000.00)	(20,160.96)	(10,000.00)	(10,000.00)	(10,000.00)
Miscellaneous - COA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages COA	48,141.68	47,213.00	49,139.65	47,213.00	52,238.68	47,213.00	47,213.00	53,511.00
Employee Benefits COA	13,540.93	14,310.00	13,973.90	14,310.00	14,795.45	14,310.00	14,310.00	16,504.00
Stationery COA	650.91	250.00	0.00	250.00	0.00	250.00	250.00	850.00
Postage COA	0.00	500.00	35.69	500.00	0.00	500.00	500.00	500.00
Publications & Subscriptions COA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Membership Fees COA	600.00	750.00	150.00	750.00	150.00	750.00	750.00	750.00
Training & Professional Development	407.04	3,000.00	500.00	3,000.00	0.00	3,000.00	3,000.00	3,000.00
Mileage COA	348.81	750.00	500.28	750.00	174.14	750.00	750.00	750.00
COA Professional Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Other Municipalities COA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total COMMITTEE OF ADJUSTMENT	31,591.37	39,723.00	29,355.52	39,723.00	22,532.18	39,723.00	39,723.00	46,315.00
TOTAL PLANNING	173,155.57	203,539.00	175,357.79	282,153.00	264,889.38	394,995.00	394,995.00	386,905.00

	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
FIRE DEPARTMENT							
From Rate Stabilization Reserve	0.00	(6,100.00)	0.00	0.00	0.00	0.00	(12,500.00)
Property Information-Fire	(400.00)	(465.00)	(400.00)	(285.80)	(400.00)	(400.00)	(400.00)
Inspection Fees - Fire	(1,000.00)	0.00	(500.00)	0.00	(500.00)	(500.00)	(250.00)
Burn Permits - Fire	(2,000.00)	(2,711.02)	(2,000.00)	(2,222.98)	(3,000.00)	(3,000.00)	(3,000.00)
Cost Recoveries-Fire	(30,000.00)	(7,200.96)	(10,000.00)	(15,008.54)	(10,000.00)	(10,000.00)	(15,000.00)
Proceeds From Sale of Assets-Fire	(6,600.00)	(10,741.75)	(6,600.00)	(33,300.00)	0.00	0.00	0.00
Miscellaneous Revenue-Fire	0.00	0.00	0.00	(975.00)	0.00	0.00	0.00
From Reserve & Reserve Funds-Fire	0.00	0.00	0.00	(25,000.00)	(25,000.00)	(25,000.00)	0.00
Non-Specific Donations - Fire	(10,000.00)	(6,000.00)	(10,000.00)	0.00	(5,000.00)	(5,000.00)	(5,000.00)
911 Emily Project Donations-Fire		(2,020.00)	0.00	(960.00)	0.00	0.00	0.00
Total FIRE DEPARTMENT	(50,000.00)	(35,238.73)	(29,500.00)	(77,752.32)	(43,900.00)	(43,900.00)	(36,150.00)
FIRE DEPARTMENT ADMINISTRATION							
Employee Wages Fire	239,190.00	243,785.83	242,484.00	259,338.37	255,479.00	255,479.00	274,932.00
Employee Benefits Fire	89,511.00	96,769.39	99,602.00	89,245.23	96,600.00	96,600.00	99,194.00
Health & Wellness	0.00	0.00	0.00	2,583.74	2,500.00	2,500.00	3,000.00
Firefighter Points	175,000.00	191,910.69	185,000.00	197,287.80	200,000.00	200,000.00	228,000.00
Officers' Honourariums Fire	20,000.00	13,200.00	17,500.00	16,400.00	15,000.00	15,000.00	16,000.00
Principal Fire - SCBA	12,456.00	0.00	47,478.00	39,943.80	39,943.80	39,943.80	39,943.80
Interest Fire - SCBA	8,892.00	0.00	4,748.00	5,991.57	5,991.57	5,991.57	5,991.57
Stationery Fire	1,000.00	1,471.92	1,000.00	1,324.15	1,000.00	1,000.00	1,200.00
Postage Fire	500.00	136.70	500.00	394.48	250.00	250.00	375.00
Publications & Subscriptions Fire	750.00	280.83	750.00	193.34	500.00	500.00	250.00
Office Equipment Rental	0.00	0.00	0.00	0.00	0.00	0.00	2,389.95
Insurance Fire	24,228.00	0.00	32,658.00	62,304.79	62,304.79	62,304.79	82,298.92

	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Membership Fees Fire	2,000.00	2,045.49	2,500.00	2,762.26	2,500.00	2,500.00	2,750.00
Food Allowances Fire	4,000.00	1,837.08	4,000.00	2,922.80	3,500.00	3,500.00	3,000.00
Uniforms Fire	6,000.00	4,566.01	6,000.00	13,125.31	12,000.00	12,000.00	8,000.00
Training & Professional Development	24,000.00	17,639.26	30,000.00	48,246.27	26,000.00	26,000.00	30,000.00
Mileage Fire	4,000.00	2,079.03	4,000.00	2,670.83	1,500.00	1,500.00	1,500.00
Gifts & Promotions Fire	2,000.00	1,293.60	2,000.00	937.62	2,000.00	2,000.00	1,500.00
Advertising Fire	1,000.00	859.88	1,000.00	871.48	1,000.00	1,000.00	1,000.00
Communications Equipment Fire	5,000.00	10,715.68	6,000.00	3,904.20	8,000.00	8,000.00	7,500.00
Dispatch	0.00	24,726.00	24,000.00	25,468.00	25,200.00	25,200.00	26,000.00
Personal Protective Equipment	18,000.00	31,817.56	24,000.00	21,285.82	26,000.00	26,000.00	24,000.00
PPE-inspection testing & maint.	9,000.00	7,054.32	8,000.00	8,705.28	10,000.00	10,000.00	8,000.00
Telephone/Internet Fire	7,500.00	10,336.19	8,000.00	11,343.64	10,000.00	10,000.00	12,000.00
Legal Fees Fire	1,000.00	29.59	1,000.00	0.00	500.00	500.00	500.00
Computer Mtce Fire	5,000.00	2,144.96	5,000.00	2,299.17	4,000.00	4,000.00	4,000.00
Professional Fees Fire	9,000.00	100.00	3,000.00	5,302.12	3,000.00	3,000.00	4,500.00
Prevention & Public Education	8,000.00	3,321.63	4,000.00	6,885.73	6,000.00	6,000.00	6,000.00
Maintenance/General Supplies Fire	15,000.00	17,440.89	16,000.00	13,311.67	16,800.00	16,800.00	15,000.00
To the Capital Fund Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Fire	110,000.00	0.00	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00
To Other Municipalities Fire	23,500.00	0.00	5,000.00	0.00	5,000.00	5,000.00	0.00
Shared Services Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TO Other Municipal Departments	5,000.00	5,000.00	5,000.00	2,500.00	2,500.00	2,500.00	2,500.00
Total FIRE ADMINISTRATION	920,527.00	690,562.53	900,220.00	957,549.47	955,069.16	955,069.16	1,021,325.24
EMERGENCY MANAGEMENT							
Stationery Emergency Management	500.00	0.00	500.00	0.00	100.00	100.00	100.00

	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Postage Emergency Management	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Training & Professional Development	1,500.00	0.00	1,500.00	44.93	1,500.00	1,500.00	1,500.00
Communications (IaR & Shaw)	1,500.00	0.00	1,100.00	0.00	0.00	0.00	0.00
Shared Service (Niagara West)	7,000.00	0.00	8,500.00	6,562.50	11,000.00	11,000.00	7,000.00
Emergency Management Equipment	500.00	0.00	500.00	243.80	500.00	500.00	500.00
Contract Materials	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EMERGENCY MANAGEMENT	11,000.00	0.00	12,100.00	6,851.23	13,100.00	13,100.00	9,100.00
WINTER STORM ELLIOT							
Employee Wages Storm Elliot	0.00	0.00	0.00	26,704.08	0.00	0.00	0.00
Employee Benefits 1997 Ford	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Contract Materials/Equipment Storm Elliot	0.00	0.00	0.00	5,566.27	0.00	0.00	0.00
TOTAL WINTER STORM ELLIOT	0.00	0.00	0.00	32,270.35	0.00	0.00	0.00
COVID 19							0.00
Employee Wages COVID 19	0.00	0.00	0.00	10,976.60	0.00	0.00	0.00
Employee Benefits COVID 19	0.00	0.00	0.00	2,013.40	0.00	0.00	0.00
Communications Equipment Covid 19	0.00	0.00	0.00	814.08	0.00	0.00	0.00
Professional Fees Covid 19	0.00	0.00	0.00	3,054.92	0.00	0.00	0.00
TOTAL COVID 19	0.00	0.00	0.00	16,859.00	0.00	0.00	0.00
1999 INTERNATIONAL (ENGINE)							
Fuel 1999 International	1,000.00	784.54	1,000.00	1,285.20	1,000.00	1,000.00	1,250.00
Equipment Parts/Repairs 1999 Internation	6,350.00	12,397.96	6,350.00	12,131.69	6,350.00	6,350.00	6,350.00
Total 1999 INTERNATIONAL (ENGINE)	7,350.00	13,182.50	7,350.00	13,416.89	7,350.00	7,350.00	7,600.00

	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
2003 KENWORTH (ENGINE)							
Fuel 2003 Kenworth	1,000.00	975.92	1,000.00	1,298.94	1,000.00	1,000.00	1,250.00
Equipment Parts/Repairs 2003 Kenworth	6,350.00	7,079.38	6,350.00	5,967.18	6,350.00	6,350.00	6,350.00
Total 2003 KENWORTH (ENGINE)	7,350.00	8,055.30	7,350.00	7,266.12	7,350.00	7,350.00	7,600.00
2006 FREIGHTLINER(TANKER)							
Fuel 2006 Tanker	1,000.00	1,014.61	1,000.00	1,752.43	1,000.00	1,000.00	1,700.00
Equipment Parts/Repairs 2006 Tanker	6,350.00	20,939.73	6,350.00	1,191.05	6,350.00	6,350.00	6,350.00
Total 2006 FREIGHTLINER(TANKER)	7,350.00	21,954.34	7,350.00	2,943.48	7,350.00	7,350.00	8,050.00
2017 INTERNATIONAL PUMPER							
Fuel Pumper 4	1,000.00	1,371.36	1,000.00	2,831.29	1,000.00	1,000.00	2,500.00
Equipment parts/repairs Pumper 4	2,850.00	7,363.40	3,850.00	11,379.53	3,850.00	3,850.00	3,850.00
Total 2017 INTERNATIONAL PUMPER	3,850.00	8,734.76	4,850.00	14,210.82	4,850.00	4,850.00	6,350.00
2017 RESCUE TRUCK							
Fuel 2017 Rescue	1,000.00	730.30	1,000.00	1,682.16	1,000.00	1,000.00	1,650.00
Equipment parts/Repairs Rescue 2	2,000.00	2,863.48	2,850.00	11,019.19	2,850.00	2,850.00	2,850.00
Total 2017 RESCUE	3,000.00	3,593.78	3,850.00	12,701.35	3,850.00	3,850.00	4,500.00
2021 HME RESCUE/PUMPER							
PRINCIPAL 2021 HME Pumper	0.00	0.00	0.00	74,568.08	74,568.08	74,568.08	74,568.08
INTEREST 2021 HME Pumper	0.00	0.00	0.00	8,775.00	8,775.00	8,775.00	8,775.00
Fuel-2021 HME Pumper	0.00	1,268.56	0.00	3,341.59	1,000.00	1,000.00	3,200.00
Equip Parts/Reparis-2021 HME Pumper	0.00	655.89	0.00	4,802.43	2,500.00	2,500.00	2,500.00
Total HME RESCUE/PUMPER	0.00	1,924.45	0.00	91,487.10	86,843.08	86,843.08	89,043.08

	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
PORTABLE EQUIPMENT							
Fuel Portable Equipment	250.00	690.41	250.00	310.75	250.00	250.00	250.00
Equipment Parts/Repairs Portable Equip	4,000.00	2,489.31	4,000.00	7,041.38	4,000.00	4,000.00	4,000.00
Equipment Purchases Portable Equipment	17,000.00	14,951.71	16,000.00	3,694.38	16,000.00	16,000.00	16,000.00
Tools - Portable Equipment	1,100.00	1,954.23	1,200.00	2,343.45	1,500.00	1,500.00	1,500.00
To Consolidated Reserves Portable Equipm	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total PORTABLE EQUIPMENT	22,350.00	20,085.66	21,450.00	13,389.96	21,750.00	21,750.00	21,750.00
FIRE STATION PROJECT							
Central Station Debenture	0.00	0.00	100,000.00	200,000.00	200,000.00	200,000.00	250,000.00
Total Fire Station Project	0.00	0.00	100,000.00	200,000.00	200,000.00	200,000.00	250,000.00
TOTAL FIRE	997,346.00	746,109.85	1,100,839.00	1,362,673.07	1,329,165.24	1,329,165.24	1,463,936.32

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
ROADS								
Provincial Grants - Roads	(193,302.48)	0.00	(396,362.81)	0.00	(202,088.96)	0.00	0.00	0.00
Federal Grants - Roads	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Inspections - Roads	(2,400.00)	0.00	(2,419.50)	0.00	(3,081.00)	0.00	0.00	(2,500.00)
Road Permits-Roads	(1,050.00)	0.00	(2,150.00)	0.00	(3,420.00)	0.00	0.00	(2,000.00)
Right of Use Grant - Roads	(34,613.39)	(33,851.00)	(34,664.29)	(33,851.00)	(35,877.54)	(35,000.00)	(35,000.00)	(36,000.00)
Community Impact Fund - Roads	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)
Cost Recoveries Roads	0.00	0.00	(3,422.06)	0.00	(2,818.23)	0.00	0.00	0.00
Proceeds From Sale of Assets-Roads	(1,000.00)	0.00	(64,283.03)	0.00	(16,742.50)	0.00	0.00	0.00
Miscellaneous Revenue - Roads	(677,967.46)	0.00	(7,239.03)	(3,000.00)	(6,929.52)	(3,000.00)	(3,000.00)	(4,500.00)
From Reserve & Res. Funds-Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
From Rate Stabilization Reserve	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(225,000.00)
Gain/Loss from Sale of Assets-Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interfund Revenue - Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To the Capital Fund Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total ROADS	(952,333.33)	(75,851.00)	(552,540.72)	(78,851.00)	(312,957.75)	(80,000.00)	(80,000.00)	(312,000.00)
BRIDGES/GUARDRAILS								
Provincial Grants - Bridges/Guardrails	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Wages-Bridges/Guardrails	0.00	744.00	559.86	757.02	1,177.63	0.00	0.00	0.00
Bridges- Benefits/Guardrails	0.00	140.00	187.43	164.50	543.06	0.00	0.00	0.00
Professional Fees Bridges/Guardrails	7,576.54	8,000.00	11,400.82	8,000.00	12,619.62	8,000.00	8,000.00	8,000.00
Material Purchases Bridges/Guardrails	36,028.13	20,000.00	6,207.36	20,000.00	0.00	20,000.00	20,000.00	20,000.00
Bridges/Guardrails-Dist Equip Rental	0.00	0.00	294.00	0.00	343.00	0.00	0.00	0.00
Total BRIDGES/GUARDRAILS	43,604.67	28,884.00	18,649.47	28,921.52	14,683.31	28,000.00	28,000.00	28,000.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
CULVERT REPAIR								
Culvert Repair - Culvert Sales	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Employee Wages Culvert Repair	19,306.74	22,406.00	11,805.07	22,798.00	15,093.97	0.00	0.00	0.00
Employee Benefits Culvert Repair	5,617.21	6,802.00	4,278.83	6,802.00	5,263.48	0.00	0.00	0.00
Material Purchases Culvert Repair	34,488.07	30,000.00	40,389.28	35,613.00	61,737.90	40,000.00	40,000.00	40,000.00
Contract Equipment/Materials Culvert Re	6,690.91	8,000.00	16,676.78	8,000.00	34,205.46	8,000.00	8,000.00	8,000.00
Distributed Equipment Rental Culvert Re	31,336.85	16,000.00	20,296.10	16,000.00	18,898.83	16,000.00	16,000.00	16,000.00
Total CULVERT REPAIR	97,439.78	83,208.00	93,446.06	89,213.00	135,199.64	64,000.00	64,000.00	64,000.00
CULVERT INSTALLATIONS								
Culvert Installations - Culvert Sales	(1,741.20)	0.00	(1,884.84)	0.00		0.00	0.00	0.00
Employee Wages Culvert Install	82.02	0.00	344.76	0.00		0.00	0.00	0.00
Employee Benefits Culvert Install	17.20	0.00	69.22	0.00		0.00	0.00	0.00
Material Purchases Culvert Install	1,073.64	0.00	855.39	0.00	963.12	0.00	0.00	0.00
Distributed Equip. Rental Culvert Inst	48.00	0.00	0.00	0.00		0.00	0.00	0.00
Total CULVERT INSTALLATIONS	(520.34)	0.00	(615.47)	0.00	963.12	0.00	0.00	0.00
GRASS MOWING & WEEDS								
Employee Wages Mowing	45,340.22	43,409.00	40,139.68	44,168.00	34,810.08	0.00	0.00	0.00
Employee Benefits Mowing	10,082.79	13,424.00	13,029.65	13,659.00	11,143.82	0.00	0.00	0.00
Contract Equipment/Materials Mowing	122.10	500.00	0.00	500.00	4,864.13	500.00	500.00	500.00
Distributed Equipment Rental Mowing	65,373.50	53,200.00	69,023.00	53,200.00	57,678.50	53,200.00	53,200.00	53,200.00
Total GRASS MOWING & WEEDS	120,918.61	110,533.00	122,192.33	111,527.00	108,496.53	53,700.00	53,700.00	53,700.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
BRUSHING & TRIMMING								
Employee Wages Brush	7,865.68	19,193.00	18,355.56	19,529.00	11,340.56	0.00	0.00	0.00
Employee Benefits Brush	1,518.31	5,769.00	4,579.27	6,202.00	3,064.42	0.00	0.00	0.00
Contract Equipment/Materials Brush	2,401.54	13,500.00	2,461.57	13,500.00	1,541.61	13,500.00	13,500.00	13,500.00
Distributed Equipment Rental Brush	4,410.30	10,000.00	15,168.85	10,000.00	8,303.00	10,000.00	10,000.00	10,000.00
Total BRUSHING & TRIMMING	16,195.83	48,462.00	40,565.25	49,231.00	24,249.59	23,500.00	23,500.00	23,500.00
DISEASED TREE REMOVAL								
Tree - Contract Equipment/Materials	110,067.53	200,000.00	207,627.78	200,000.00	198,628.45	200,000.00	200,000.00	200,000.00
Total DISEASED TREE REMOVAL	110,067.53	200,000.00	207,627.78	200,000.00	198,628.45	200,000.00	200,000.00	200,000.00
DITCHING								
Employee Wages Ditching	33,040.28	30,076.00	27,808.37	30,602.00	38,634.97	0.00	0.00	0.00
Employee Benefits Ditching	10,098.46	8,064.00	8,563.95	8,205.00	12,440.84	0.00	0.00	0.00
Material Purchases Ditching	770.02	10,000.00	0.00	10,000.00	0.00	10,000.00	10,000.00	10,000.00
Contract Equipment/Materials Ditching	44,395.33	30,000.00	13,961.67	30,000.00	42,911.58	30,000.00	30,000.00	30,000.00
Distributed Equipment Rental Ditching	61,020.80	20,000.00	34,992.50	20,000.00	45,841.90	20,000.00	20,000.00	20,000.00
Total DITCHING	149,324.89	98,140.00	85,326.49	98,807.00	139,829.29	60,000.00	60,000.00	60,000.00
PATCHING & SPRAY PATCHING								
Employee Wages Patching	16,618.83	27,455.00	21,910.97	27,935.00	25,422.76	0.00	0.00	0.00
Employee Benefits Patching	3,525.59	8,718.00	6,912.59	8,871.00	8,310.60	0.00	0.00	0.00
Material Purchases Patching	38,966.67	15,000.00	11,362.45	25,000.00	19,244.73	25,000.00	25,000.00	125,000.00
Contract Equipment/Materials Patching	98,295.10	40,000.00	0.00	40,000.00	7,632.00	40,000.00	40,000.00	40,000.00
Distributed Equipment Rental Patching	6,333.75	10,000.00	12,935.90	10,000.00	5,408.05	10,000.00	10,000.00	10,000.00
Total PATCHING & SPRAY PATCHING	163,739.94	101,173.00	53,121.91	111,806.00	66,018.14	75,000.00	75,000.00	175,000.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
SWEEPING & CLEANING								
Employee Wages Sweeping	14,091.61	15,192.00	17,867.45	15,458.00	14,431.25	13,910.00	0.00	0.00
Employee Benefits Sweeping	3,896.25	4,795.00	5,955.08	4,879.00	4,411.06	0.00	0.00	0.00
Contract Equipment/Materials Sweeping	7,667.87	3,900.00	1,933.44	3,900.00	7,572.22	3,900.00	3,900.00	3,900.00
Distributed Equipment Rental Sweeping	10,634.75	5,000.00	7,579.30	5,000.00	9,469.30	5,000.00	5,000.00	5,000.00
Total SWEEPING & CLEANING	36,290.48	28,887.00	33,335.27	29,237.00	35,883.83	22,810.00	8,900.00	8,900.00
GRADING								
Employee Wages Grading	16,277.08	11,495.00	10,899.96	11,696.00	12,739.51	0.00	0.00	0.00
Employee Benefits Grading	4,951.00	3,529.00	3,324.30	3,591.00	4,068.15	0.00	0.00	0.00
Material Purchases Grading	0.00		0	0.00		0.00	0.00	0.00
Distributed Equipment Rental Grading	33,240.00	27,000.00	18,780.00	27,000.00	23,468.00	27,000.00	27,000.00	27,000.00
Total GRADING	54,468.08	42,024.00	33,004.26	42,287.00	40,275.66	27,000.00	27,000.00	27,000.00
DUST LAYER								
Employee Wages Dust Control	5,058.25	5,925.00	3,749.38	6,029.00	3,108.95	0.00	0.00	0.00
Employee Benefits Dust Control	1,793.18	1,256.00	1,204.36	1,278.00	668.74	0.00	0.00	0.00
Material Purchases Dust Control	93,322.89	70,900.00	0.00	80,900.00	83,407.73	80,900.00	80,900.00	83,500.00
Contract Equipment/Material Dust Control	0.00	10,000.00	57,724.29	5,000.00	0.00	5,000.00	5,000.00	2,400.00
Distributed Equipment Rental Dust Control	6,691.00	9,000.00	5,269.00	9,000.00	3,126.00	9,000.00	9,000.00	9,000.00
Total DUST LAYER	106,865.32	97,081.00	67,947.03	102,207.00	90,311.42	94,900.00	94,900.00	94,900.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
GRAVEL RESURFACING								
Employee Wages Gravel	25,849.49	23,295.00	32,560.41	23,703.00	22,927.00	0.00	0.00	0.00
Employee Benefits Gravel	7,317.81	6,657.00	9,957.82	6,773.00	8,105.74	0.00	0.00	0.00
Material Purchases Gravel	69,642.17	60,000.00	91,202.07	70,000.00	85,174.35	80,000.00	80,000.00	80,000.00
Contract Equipment/Materials Gravel	0.00	25,500.00	0.00	15,500.00	0.00	10,000.00	10,000.00	10,000.00
Distributed Equipment Rental Gravel	49,487.40	36,000.00	56,807.98	36,000.00	47,616.78	36,000.00	36,000.00	36,000.00
Total GRAVEL RESURFACING	152,296.87	151,452.00	190,528.28	151,976.00	163,823.87	126,000.00	126,000.00	126,000.00
SNOW PLOWING								
Employee Wages Plowing	27,790.65	92,089.00	30,950.37	93,700.00	65,356.90	0.00	0.00	0.00
Employee Benefits Plowing	4,150.53	14,942.00	9,128.03	15,203.00	14,077.19	0.00	0.00	0.00
Material Purchases Plowing	0.00		0.00	0.00	5,688.28	0.00	0.00	0.00
Contract Equipment/Materials Plowing	0.00		0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve-Snow Plowing	0.00		0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Plowing	26,155.92	70,000.00	37,902.05	70,000.00	68,054.68	70,000.00	70,000.00	70,000.00
Total SNOW PLOWING	58,097.10	177,031.00	77,980.45	178,903.00	153,177.05	70,000.00	70,000.00	70,000.00
SALTING & SANDING								
Employee Wages Sanding	19,797.78	25,423.00	18,500.35	25,868.00	16,751.17	0.00	0.00	0.00
Employee Benefits Sanding	3,490.94	4,823.00	3,828.28	4,907.00	3,452.67	0.00	0.00	0.00
Material Purchases Sanding	65,902.56	60,000.00	77,122.55	60,000.00	71,448.61	60,000.00	60,000.00	65,000.00
Contract Equipment/Materials Sanding	0.00			0.00		0.00	0.00	0.00
Distributed Equipment Rental Sanding	33,586.03	40,000.00	32,348.43	40,000.00	25,563.27	40,000.00	40,000.00	40,000.00
Total SALTING & SANDING	122,777.31	130,246.00	131,799.61	130,775.00	117,215.72	100,000.00	100,000.00	105,000.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
SIGNS								
Employee Wages Signs	20,144.69	15,697.00	18,883.67	15,972.00	18,070.64	0.00	0.00	0.00
Employee Benefits Signs	4,962.60	4,510.00	5,677.41	4,589.00	5,106.08	0.00	0.00	0.00
Material Purchases Signs	26,457.97	12,500.00	19,228.19	17,500.00	21,340.48	19,500.00	19,500.00	19,500.00
Distributed Equipment Rental Signs	4,638.00	1,800.00	2,681.25	1,800.00	3,116.50	1,800.00	1,800.00	1,800.00
Total SIGNS	56,203.26	34,507.00	46,470.52	39,861.00	47,633.70	21,300.00	21,300.00	21,300.00
RAILWAY CROSSINGS								
Contract Equipment/Materials Crossings	6,530.00	7,000.00	8,489.00	7,000.00	7,836.00	8,000.00	8,000.00	8,000.00
Total RAILWAY CROSSINGS	6,530.00	7,000.00	8,489.00	7,000.00	7,836.00	8,000.00	8,000.00	8,000.00
ROAD INSPECTIONS								
Employee Wages Inspections	15,361.10	12,967.00	12,990.90	13,194.00	14,879.27	0.00	0.00	0.00
Employee Benefits Inspections	2,901.24	3,513.00	3,322.54	3,574.00	3,563.96	0.00	0.00	0.00
Maintenance/General Supplies Inspections	0.00		0.00	0.00	0.00	0.00	0.00	0.00
To Other Municipalities	0.00		0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Inspection	1,323.26	5,000.00	770.88	5,000.00	3,046.89	5,000.00	5,000.00	5,000.00
Total ROAD INSPECTIONS	19,585.60	21,480.00	17,084.32	21,768.00	21,490.12	5,000.00	5,000.00	5,000.00
WINTER PATROL								
Employee Wages Winter Patrol	8,894.78	0.00	26,808.64	0.00			0.00	
employee Benefits Winter Patrol	1,081.51	0.00	3,165.97	0.00			0.00	
Total WINTER PATROL	9,976.29	0.00	29,974.61	0.00			0.00	0.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
ROADS OVERHEAD								
Employee Wages - Roads Overhead	392,388.90	393,329.00	361,261.73	400,212.26	745,694.39	874,937.00	874,937.00	902,534.00
Employee Benefits - Roads Overhead	148,316.53	136,200.00	156,075.98	138,583.50	244,705.28	278,435.00	278,435.00	307,054.00
Stationery - Roads Overhead	3,070.24	5,000.00	4,542.81	5,000.00	3,418.20	5,000.00	5,000.00	5,000.00
Postage - Roads Overhead	0.00	0.00	0.00	0.00	258.85	0.00	275.00	275.00
Insurance - Roads Overhead	0.00	0.00	145.06	0.00	48,705.92	47,695.92	47,695.92	54,051.24
Membership Fees - Roads Overhead	1,761.86	1,800.00	2,229.98	1,800.00	1,578.25	2,300.00	2,300.00	2,300.00
Food Allowances - Roads Overhead	84.81	1,000.00	164.37	1,000.00	1,224.40	1,000.00	1,000.00	1,000.00
Training & Professional Development	6,312.09	10,000.00	6,504.39	10,000.00	6,543.18	10,000.00	10,000.00	10,000.00
Mileage - Roads Overhead	355.66	1,500.00	853.56	1,500.00	799.88	1,500.00	1,500.00	1,500.00
Miscellaneous Roads Overhead	3,397.53	5,500.00	4,122.29	5,500.00	3,359.43	5,500.00	5,500.00	4,500.00
Advertising Roads Overhead	0.00	2,000.00	0.00	2,000.00	0.00	2,000.00	2,000.00	1,500.00
Communications Equipment Roads Overhea	1,281.47	7,500.00	0.00	7,500.00	0.00	7,500.00	7,500.00	7,500.00
Telephone Roads Overhead	7,895.70	1,600.00	8,268.85	6,600.00	9,140.42	8,100.00	8,100.00	8,100.00
Legal Fees Roads Overhead	10,410.04	15,000.00	3,103.68	15,000.00	4,821.41	10,000.00	10,000.00	10,000.00
Professional Fees Roads	5,606.79	10,000.00	20,723.71	8,500.00	65,728.36	8,500.00	8,500.00	58,500.00
Roads Needs Study	0.00	0.00	0.00	0.00	0.00	0.00	0.00	75,000.00
General Maintenance Roads Overhead	1,036.01	2,000.00	2,162.01	2,000.00	1,122.68	2,000.00	2,000.00	2,000.00
Tools Roads Overhead	9,067.19	6,000.00	2,106.51	8,600.00	11,895.83	8,600.00	8,600.00	8,600.00
Maint./General Supplies Roads Overhead	13,613.77	14,000.00	20,567.80	14,000.00	24,693.43	14,000.00	14,000.00	19,000.00
To Consolidated Reserve Roads Overhead	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Roads Overhead-Distributed Equipment Re	16,299.45	8,500.00	12,705.30	8,500.00	4,461.00	8,500.00	8,500.00	8,500.00
Total ROADS OVERHEAD	620,898.04	620,929.00	605,538.03	636,295.76	1,178,150.91	1,295,567.92	1,295,842.92	1,486,914.24

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
STREET LIGHTING								
Principal - Street Lighting	17,792.00	17,792.00	0.00	0.00		0.00	0.00	0.00
Interest - Street Lighting	1,089.00	1,089.00	0.00	0.00		0.00	0.00	0.00
Hydro - Street Lighting	11,147.80	11,000.00	11,793.21	11,000.00	15,490.64	11,000.00	11,000.00	15,000.00
Maint/General supplies Street Lighting	6,011.64	7,000.00	2,052.91	7,000.00	13,001.49	7,000.00	7,000.00	7,000.00
Streetlights Distributed Equipment Rental	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total STREET LIGHTING	36,040.44	36,881.00	13,846.12	18,000.00	28,492.13	18,000.00	18,000.00	22,000.00
TRUCK 1								
Distributed Equipment Rental - Truck 1	(10,716.00)	(50,000.00)	(12,939.00)	(50,000.00)		(50,000.00)	(50,000.00)	(45,500.00)
Fuel Truck 1	1,718.00	7,000.00	2,421.22	7,000.00	2,836.13	7,000.00	7,000.00	5,000.00
Equipment Parts/Repairs Truck 1	6,721.55	15,000.00	4,663.23	15,000.00	9,593.42	15,000.00	15,000.00	12,500.00
To Consolidated Reserve Truck 1	0.00	12,650.00	0.00	12,650.00		12,650.00	12,650.00	12,650.00
Distributed Equipment Rental Truck 1	0.00	0.00	0.00	0.00	1,083.00	0.00	0.00	0.00
Total TRUCK 1	(2,276.45)	(15,350.00)	(5,854.55)	(15,350.00)	13,512.55	(15,350.00)	(15,350.00)	(15,350.00)
TRUCK 2								
Distributed Equipment Rental - Truck 2	(14,787.00)	(25,000.00)	(29,441.50)	(25,000.00)		(25,000.00)	(25,000.00)	(25,000.00)
Principal Truck 2	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Interest Truck 2	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Fuel Truck 2	2,135.55	5,000.00	2,988.33	5,000.00	4,994.73	5,000.00	5,000.00	5,000.00
Equipment Parts/Repairs Truck 2	8,107.71	8,000.00	8,088.45	9,000.00	4,935.47	9,000.00	9,000.00	7,000.00
To Consolidated Reserve Truck 2	0.00	(12,274.00)	0.00	(12,274.00)		(12,274.00)	(12,274.00)	(12,274.00)
Distributed Equipment Rental Truck 2	0.00	0.00	159.00	0.00		0.00	0.00	0.00
Total TRUCK 2	(4,543.74)	(24,274.00)	(18,205.72)	(23,274.00)	9,930.20	(23,274.00)	(23,274.00)	(25,274.00)

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
TRUCK 3								
Distributed Equipment Rental - Truck 3	(14,192.00)	(9,000.00)	(7,928.00)	(9,000.00)		(9,000.00)	(9,000.00)	(9,000.00)
Fuel Truck 3	2,775.93	4,500.00	2,754.87	4,500.00	4,096.86	4,500.00	4,500.00	4,500.00
Equipment Parts/Repairs Truck 3	3,677.66	4,000.00	7,420.50	4,000.00	2,728.87	4,000.00	4,000.00	4,000.00
To Consolidated Reserve Truck 3	0.00	(4,930.00)	0.00	(4,930.00)		(4,930.00)	(4,930.00)	(4,930.00)
Total TRUCK 3	(7,738.41)	(5,430.00)	2,247.37	(5,430.00)	6,825.73	(5,430.00)	(5,430.00)	(5,430.00)
TRUCK 6								
Fuel Truck 6	3,525.40	5,000.00	5,120.32	5,000.00	6,815.55	5,000.00	5,000.00	7,000.00
Equipment Parts/Repairs Truck 6	1,986.15	3,000.00	1,662.60	3,000.00	3,984.04	3,000.00	3,000.00	3,000.00
To Consolidated Reserve Truck 6	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total TRUCK 6	5,511.55	8,000.00	6,782.92	8,000.00	10,799.59	8,000.00	8,000.00	10,000.00
TRUCK 7								
Distributed Equipment Rental - Truck 7	(45,001.50)	(10,000.00)	(44,973.00)	(10,000.00)		(10,000.00)	(10,000.00)	(10,000.00)
Insurance Truck 7	0.00	700.00	0.00	1,369.00			0.00	0.00
Fuel Truck 7	6,434.25	7,000.00	7,266.94	7,000.00	12,885.99	7,000.00	7,000.00	12,000.00
Equipment Parts/Repairs Truck 7	6,175.39	5,000.00	8,802.55	6,000.00	9,677.59	6,000.00	6,000.00	8,000.00
To Consolidated Reserve Truck 7	0.00	2,000.00	0.00	2,000.00		2,000.00	2,000.00	2,000.00
Total TRUCK 7	(32,391.86)	4,700.00	(28,903.51)	6,369.00	22,563.58	5,000.00	5,000.00	12,000.00
TRUCK 8								
Fuel Truck 8	2,224.90	3,000.00	3,920.42	3,000.00	5,381.34	3,000.00	3,000.00	5,500.00
Equipment Parts/Repairs Truck 8	1,532.89	2,000.00	1,201.67	2,000.00	2,711.26	3,000.00	3,000.00	3,000.00
To Consolidated Reserve Truck 8	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Total TRUCK 8	3,757.79	5,000.00	5,122.09	5,000.00	8,092.60	6,000.00	6,000.00	8,500.00

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	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
TRUCK 28								
Distributed Equipment Rental - Truck 28	(88,265.73)	(45,000.00)	(104,226.62)	(45,000.00)		(45,000.00)	(45,000.00)	(45,000.00)
Fuel - Truck 28	8,774.41	10,000.00	10,869.18	10,000.00	17,082.27	10,000.00	10,000.00	18,000.00
Equipment Parts/Repairs Truck 28	8,255.12	16,250.00	11,911.72	16,250.00	16,513.05	16,250.00	16,250.00	16,250.00
To Consolidated Reserve - Truck 28	0.00	27,250.00	0.00	27,250.00		27,250.00	27,250.00	27,250.00
Total TRUCK 28	(71,236.20)	8,500.00	(81,445.72)	8,500.00	33,595.32	8,500.00	8,500.00	16,500.00
TRUCK 98								
From Reserve & Res. Funds - Truck 98	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Distributed Equipment Rental - Truck 98	(8,536.00)	0.00	(2,464.00)	0.00		0.00	0.00	0.00
Fuel Truck 98	3,468.62	3,000.00	4,331.60	3,000.00	6,188.67	3,000.00	4,000.00	6,500.00
Equipment Parts/Repairs Truck 98	2,078.16	4,000.00	2,778.88	4,000.00	3,308.35	4,000.00	4,000.00	4,000.00
To Consolidated Reserve Truck 98	0.00	(8,410.00)	0.00	(8,410.00)		(8,410.00)	(8,410.00)	(8,410.00)
Total TRUCK 98	(2,989.22)	(1,410.00)	4,646.48	(1,410.00)	9,497.02	(1,410.00)	(410.00)	2,090.00
VERMEER CHIPPER								
Distributed Equipment Rental - Chipper	(165.00)	(2,000.00)	0.00	(2,000.00)		(2,000.00)	(2,000.00)	(2,000.00)
Fuel Vermeer Chipper	118.22	200.00	325.59	200.00	148.73	200.00	200.00	200.00
Equipment Parts/Repairs Vermeer Chipper	2,192.49	800.00	4,270.75	800.00	2,118.21	2,300.00	2,300.00	2,300.00
To Consolidated Reserve Vermeer Chipper	0.00	337.00	0.00	337.00		337.00	337.00	337.00
Distributed Equipment Rental Chipper	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Total VERMEER CHIPPER	2,145.71	(663.00)	4,596.34	(663.00)	2,266.94	837.00	837.00	837.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
TRACTOR 9								
Distributed Equipment Rental - Tractor	(39,175.50)	(30,000.00)	(42,752.50)	(30,000.00)		(30,000.00)	(30,000.00)	(30,000.00)
Fuel Tractor 9	5,034.19	5,000.00	7,857.85	5,000.00	9,717.31	5,000.00	5,000.00	10,000.00
Equipment Parts/Repairs Tractor 9	13,095.99	13,000.00	14,466.20	13,000.00	20,725.32	13,000.00	13,000.00	13,000.00
To Consolidated Reserve Tractor 9	0.00	6,100.00	0.00	6,100.00		6,100.00	6,100.00	6,100.00
Total TRACTOR 9	(21,045.32)	(5,900.00)	(20,428.45)	(5,900.00)	30,442.63	(5,900.00)	(5,900.00)	(900.00)
TRACTOR 9A								
Distributed Equipment Rental-Tractor 9A	(25,284.00)	(25,000.00)	(23,544.50)	(25,000.00)		(25,000.00)	(25,000.00)	(25,000.00)
Fuel Tractor 9A	4,203.74	3,500.00	4,849.66	3,500.00	8,393.73	3,500.00	3,500.00	9,000.00
Equipment Parts/Repairs Tractor 9A	9,660.66	10,000.00	4,906.77	10,000.00	5,613.89	10,000.00	10,000.00	7,000.00
To Consolidated Reserve Tractor 9A	0.00	4,838.00	0.00	4,838.00		4,838.00	4,838.00	4,838.00
Total TRACTOR 9A	(11,419.60)	(6,662.00)	(13,788.07)	(6,662.00)	14,007.62	(6,662.00)	(6,662.00)	(4,162.00)
SPRAY PATCHER								
Distributed Equipment Rental - Patcher	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Fuel Spray Patcher	0.00	0.00	107.90	0.00		0.00	0.00	0.00
Equipment Parts/Repairs Spray Patcher	0.00	1,000.00	853.70	1,000.00	731.42	1,000.00	1,000.00	1,000.00
To Consolidated Reserve Spray Patcher	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Total SPRAY PATCHER	0.00	1,000.00	961.60	1,000.00	731.42	1,000.00	1,000.00	1,000.00
GRADER 5								
Distributed Equipment Rental - Grader 5	(7,560.00)	(12,000.00)	(4,740.00)	(12,000.00)		(12,000.00)	(12,000.00)	(12,000.00)
Fuel Grader 5	1,220.40	2,000.00	1,266.33	2,000.00	2,615.82	2,000.00	2,000.00	2,750.00
Equipment Parts/Repairs Grader 5	382.16	5,000.00	1,950.29	5,000.00	671.51	5,000.00	5,000.00	4,000.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
To Consolidated Reserve Grader 5	0.00	(1,751.00)	0.00	(1,751.00)		(1,751.00)	(1,751.00)	(1,751.00)
Total GRADER 5	(5,957.44)	(6,751.00)	(1,523.38)	(6,751.00)	3,287.33	(6,751.00)	(6,751.00)	(7,001.00)
GRADER 12								
Distributed Equipment Rental - Grader 12	(36,000.00)	(40,000.00)	(29,820.00)	(40,000.00)		(40,000.00)	(40,000.00)	(40,000.00)
Principal Grader 12	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Interest Grader 12	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Fuel Grader 12	7,890.76	9,000.00	9,110.51	9,000.00	19,180.76	9,000.00	9,000.00	20,000.00
Equipment Parts/Repairs Grader 12	6,653.02	18,000.00	23,098.94	18,000.00	12,624.25	18,000.00	18,000.00	18,000.00
To Consolidated Reserve Grader 12	0.00	12,866.00	0.00	12,866.00		12,866.00	12,866.00	12,866.00
Total GRADER 12	(21,456.22)	(134.00)	2,389.45	(134.00)	31,805.01	(134.00)	(134.00)	10,866.00
LOADER 4								
Distributed Equipment Rental - Loader 4	(31,409.00)	(15,000.00)	(32,021.50)	(15,000.00)		(15,000.00)	(15,000.00)	(15,000.00)
Fuel Loader 4	2,554.55	3,000.00	4,247.82	3,000.00	6,953.31	3,000.00	3,000.00	7,000.00
Equipment Parts/Repairs Loader 4	8,378.15	3,000.00	5,618.94	5,000.00	3,568.63	5,000.00	5,000.00	5,000.00
To Consolidated Reserve Loader 4	0.00	6,377.00	0.00	6,377.00		6,377.00	6,377.00	6,377.00
Total LOADER 4	(20,476.30)	(2,623.00)	(22,154.74)	(623.00)	10,521.94	(623.00)	(623.00)	3,377.00
BOBCAT								
From Reserve & Reserve Funds - Bobcat	0.00	0.00	0.00	0.00		0.00	0.00	0.00
Distributed Equipment Rental - Bobcat	(442.00)	(4,500.00)	(102.00)	(4,500.00)		(4,500.00)	(4,500.00)	(4,500.00)
Fuel Bobcat	531.81	600.00	1,038.15	600.00	994.42	600.00	600.00	1,000.00
Equipment Parts/Repairs Bobcat	2,158.21	2,700.00	1,118.39	2,700.00	711.27	2,700.00	2,700.00	2,000.00
To Consolidated Reserve Bobcat	0.00	(1,250.00)	0.00	(1,250.00)		(1,250.00)	(1,250.00)	(1,250.00)
Total BOBCAT	2,248.02	(2,450.00)	2,054.54	(2,450.00)	1,705.69	(2,450.00)	(2,450.00)	(2,750.00)

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
LOADER 21								
Distributed Equipment Rental Loader 21	(27,097.00)	(20,000.00)	(19,232.50)	(20,000.00)		(20,000.00)	(20,000.00)	(20,000.00)
Fuel Loader 21	2,018.27	3,000.00	2,617.16	3,000.00	4,365.51	3,000.00	3,000.00	4,500.00
Equipment Parts/Repairs Loader 21	3,030.64	6,000.00	851.33	6,000.00	3,962.71	6,000.00	6,000.00	6,000.00
To Consolidated Reserve Loader 21	0.00	8,246.00	0.00	8,246.00		8,246.00	8,246.00	8,246.00
Total LOADER 21	(22,048.09)	(2,754.00)	(15,764.01)	(2,754.00)	8,328.22	(2,754.00)	(2,754.00)	(1,254.00)
ROADS - PORTABLE EQUIPMENT								
Employee Wages Portable Equipment	204.30	1,804.00	822.91	1,835.57	364.00	0.00	0.00	0.00
Employee Benefits Portable Equipment	60.88	494.00	223.30	502.65	147.46	0.00	0.00	0.00
Fuel Portable Equipment	0.00	500.00	0.00	500.00	0.00	500.00	500.00	500.00
Equipment Parts/Repairs Portable Equip	56.12	2,000.00	0.00	2,000.00	0.00	2,000.00	2,000.00	2,000.00
Total ROADS - PORTABLE EQUIPMENT	321.30	4,798.00	1,046.21	4,838.22	511.46	2,500.00	2,500.00	2,500.00
911 SIGNS								
911 Sign Sales	(2,535.00)	(1,500.00)	(3,780.00)	(1,500.00)	(1,544.20)	(1,500.00)	(1,500.00)	(1,500.00)
Total 911 SIGNS	(2,535.00)	(1,500.00)	(3,780.00)	(1,500.00)	(1,544.20)	(1,500.00)	(1,500.00)	(1,500.00)
TOTAL PUBLIC WORKS	783,678.05	1,896,114.00	1,119,841.05	1,927,720.49	2,519,695.71	2,170,326.92	2,157,691.92	2,284,213.24

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
BUILDING MAINTENANCE								
Miscellaneous Revenue- Buildings	0.00	0.00	0.00	0.00	(1,469.00)	0.00	0.00	0.00
Employee Wages Building Maintenance	37,865.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Benefits Building Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Maint Professional Fees	0.00	10,000.00	407.04	10,000.00	0.00	10,000.00	10,000.00	10,000.00
Maintenance/General Supplies Bldg Maint	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To the Capital Fund Bldg Maint.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Bldg Maint.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total BUILDING MAINTENANCE	37,865.25	10,000.00	407.04	10,000.00	(1,469.00)	10,000.00	10,000.00	10,000.00
BUILDINGS COUNCIL CHAMBERS								
Employee Wages Council Chambers	0.00	22.00	0.00	22.00	0.00	0.00	0.00	0.00
Employee Benefits Council Chambers	0.00	1.00	0.00	1.00	0.00	0.00	0.00	0.00
Hydro Council Chambers	8,210.40	9,500.00	7,933.92	9,500.00	9,152.03	9,500.00	9,500.00	9,500.00
Heating Council Chambers	1,204.79	1,600.00	1,319.13	1,350.00	1,632.08	1,350.00	1,350.00	1,650.00
General Maintenance Council Chambers	610.88	2,000.00	1,006.55	2,000.00	1,105.01	2,000.00	2,000.00	5,000.00
Total BUILDINGS COUNCIL CHAMBERS	10,026.07	13,123.00	10,259.60	12,873.00	11,889.12	12,850.00	12,850.00	16,150.00
BUILDINGS MUNICIPAL OFFICE								
Employee Wages Municipal Office	9,774.48	14,222.00	20,099.35	14,222.00	14,930.72	0.00	0.00	0.00
Employee Benefits Municipal Office	1,561.53	2,977.00	5,300.29	2,977.00	3,259.83	0.00	0.00	0.00
Hydro Municipal Office	8,210.39	9,500.00	7,933.92	9,500.00	9,152.09	9,500.00	9,500.00	9,500.00
Heating Municipal Office	1,204.82	1,600.00	1,319.11	1,600.00	1,632.10	1,600.00	1,600.00	1,600.00
General Maintenance Municipal Office	11,367.24	16,000.00	18,479.92	17,000.00	19,905.58	18,000.00	18,000.00	29,000.00
Bldg Mun Office-Dist Equip Rental	0.00	0.00	64.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS MUNICIPAL OFFICE	32,118.46	44,299.00	53,196.59	45,299.00	48,880.32	29,100.00	29,100.00	40,100.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
BUILDINGS FIREHALL #1								
Employee Wages Firehall #1	1,629.46	1,616.00	208.15	1,616.00	58.46	0.00	0.00	0.00
Employee Benefits Firehall #1	457.44	464.00	75.24	464.00	12.08	0.00	0.00	0.00
Hydro Firehall #1	554.86	800.00	800.74	800.00	982.45	800.00	800.00	800.00
Heating Firehall #1	1,928.86	2,400.00	2,170.29	2,400.00	2,940.74	2,400.00	2,400.00	2,900.00
General Maintenance Firehall #1	2,715.67	5,500.00	7,622.68	5,500.00	2,557.29	5,500.00	5,500.00	5,500.00
Bldg Firehall 1- Dist Equip Rental	16.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS FIREHALL #1	7,302.29	10,780.00	10,877.10	10,780.00	6,551.02	8,700.00	8,700.00	9,200.00
BUILDINGS FIREHALL #2								
Employee Wages Firehall #2	204.07	1,048.00	1,268.30	1,048.00	94.86	0.00	0.00	0.00
Employee Benefits Firehall #2	44.12	275.00	288.42	275.00	20.06	0.00	0.00	0.00
Hydro Firehall #2	5,420.84	7,000.00	5,683.98	7,000.00	5,854.40	7,000.00	7,000.00	6,000.00
Heating Firehall #2	1,341.50	2,200.00	1,410.96	2,200.00	1,869.10	2,200.00	2,200.00	2,200.00
General Maintenance Firehall #2	2,352.03	5,000.00	5,767.65	5,000.00	3,885.02	5,000.00	5,000.00	5,000.00
Bldg Firehall 2- Dist Equip Rental	16.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS FIREHALL #2	9,378.56	15,523.00	14,419.31	15,523.00	11,723.44	14,200.00	14,200.00	13,200.00
BUILDINGS FIREHALL #3								
Employee Wages Firehall #3	1,679.42	1,491.00	932.75	1,491.00	58.46	0.00	0.00	0.00
Employee Benefits Firehall #3	526.80	398.00	218.08	398.00	12.08	0.00	0.00	0.00
Principal Firehall #3	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest Firehall #3	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Hydro Firehall #3	1,120.58	1,800.00	1,448.96	1,800.00	1,677.33	1,800.00	1,800.00	1,800.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Heating Firehall #3	2,754.99	2,400.00	2,811.53	2,400.00	2,897.93	2,400.00	2,400.00	2,700.00
General Maintenance Firehall #3	3,277.12	5,000.00	7,738.56	5,500.00	4,148.45	5,500.00	5,500.00	5,500.00
Bldg Firehall 3-Dist Equip Rental	16.00	0.00	880.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS FIREHALL #3	9,374.91	11,089.00	14,029.88	11,589.00	8,794.25	9,700.00	9,700.00	10,000.00
BUILDINGS FIREHALL #4								
Employee Wages Firehall #4	1,279.09	1,552.00	208.15	1,552.00	58.46	0.00	0.00	0.00
Employee Benefits Firehall #4	339.82	439.00	75.24	439.00	12.08	0.00	0.00	0.00
Hydro Firehall #4	3,671.79	2,700.00	3,201.66	3,200.00	4,282.78	3,200.00	3,200.00	4,200.00
Heating Firehall #4	1,160.33	2,600.00	1,569.45	2,100.00	1,936.55	2,100.00	2,100.00	2,100.00
General Maintenance Firehall #4	3,189.12	5,000.00	5,466.95	5,500.00	5,330.91	5,500.00	5,500.00	5,500.00
Bldg Firehall 4- Dist Equip Rental	16.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS FIREHALL #4	9,656.15	12,291.00	10,521.45	12,791.00	11,620.78	10,800.00	10,800.00	11,800.00
CENTRAL FIRE STATION								
Employee Wages Central Station	770.04	0.00	114.92	0.00	0.00	0.00	0.00	0.00
Employee Benefits Central Station	151.56	0.00	24.05	0.00	0.00	0.00	0.00	0.00
Hydro Firehall Central Station	489.39	0.00	338.50	0.00	0.00	0.00	0.00	2,750.00
Heating Firehall Central Station	94.24	0.00	0.00	0.00	0.00	0.00	0.00	2,750.00
Professional Fees Firehall Central Station	3,241.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00
General Maintenance Firehall Central Station	0.00	0.00	615.65	0.00	0.00	0.00	0.00	1,500.00
Central Station - Dist Equip Rental	468.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total CENTRAL STATION	5,215.92	0.00	1,093.12	0.00	0.00	0.00	0.00	7,000.00
WATER WORKS								
Employee Wages Water Works	687.01	1,176.00	947.91	1,176.00	1,106.50	0.00	0.00	0.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Employee Benefits Water Works	283.42	318.00	135.70	318.00	385.59	0.00	0.00	0.00
Training & Professional Development	0.00	300.00	0.00	300.00	0.00	0.00	0.00	0.00
Maintenance/General Supplies Water Work	23,211.65	24,000.00	26,379.26	24,000.00	18,380.79	26,500.00	26,500.00	26,500.00
Distributed Equipment Rental Water Work	284.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total WATERWORKS	24,466.58	25,794.00	27,462.87	25,794.00	19,872.88	26,500.00	26,500.00	26,500.00
BUILDINGS OPERATIONS CENTRE								
Employee Wages Operations Centre	5,346.93	8,255.00	8,858.63	8,255.00	10,194.80	0.00	0.00	0.00
Employee Benefits Operations Centre	824.83	1,401.00	1,937.20	1,401.00	1,964.69	0.00	0.00	0.00
Hydro Operations Centre	7,152.59	6,000.00	7,445.05	6,000.00	8,612.03	6,000.00	6,000.00	8,000.00
Heating Operations Centre	3,604.32	6,000.00	3,958.26	6,000.00	5,850.66	6,000.00	6,000.00	6,000.00
General Maintenance Operations Centre	5,549.28	8,000.00	14,144.76	8,000.00	14,943.10	8,000.00	8,000.00	19,000.00
Distributed Equip Rental Op	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS OPERATIONS CENTRE	22,477.95	29,656.00	36,343.90	29,656.00	41,565.28	20,000.00	20,000.00	33,000.00
COMMUNITY FIRE HALL								
Miscellaneous Rent - Community Fire Hal	(371.69)	(19,200.00)	0.00	(1,200.00)	(35,861.76)	(16,200.00)	(16,200.00)	(16,200.00)
Employee Wages Community Hall	4,800.11	1,831.00	18,942.74	1,831.00	4,796.64	0.00	0.00	0.00
Employee Benefits Community Hall	1,398.73	437.00	4,831.76	437.00	536.89	0.00	0.00	0.00
Hydro Community Hall	5,335.36	7,000.00	5,585.71	6,000.00	5,753.15	6,000.00	6,000.00	6,000.00
Heating Community Hall	1,318.27	2,200.00	1,386.61	2,200.00	1,836.82	2,200.00	2,200.00	2,200.00
General Maintenance Community Hall	2,353.09	9,000.00	4,963.43	9,000.00	8,126.38	9,000.00	9,000.00	9,000.00
Bldg Comm Hall Dist Equip Rental	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS COMMUNITY HALL	14,833.87	1,268.00	35,710.25	18,268.00	(14,811.88)	1,000.00	1,000.00	1,000.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
BUILDINGS ARENA								
Employee Wages Arena Building	5,127.78	5,013.00	4,455.06	5,013.00	0.00	0.00	0.00	0.00
Employee Benefits Arena Building	1,202.65	1,544.00	2,001.58	1,544.00	0.00	0.00	0.00	0.00
Principal Arena	135,730.00	175,150.00	139,018.00	139,018.00	141,741.00	141,741.00	141,741.00	141,741.00
Arena Interest	47,144.81	50,850.00	28,309.96	29,666.00	25,572.56	26,954.54	26,954.54	26,954.54
Hydro Arena Building	73,204.50	75,000.00	55,117.54	75,000.00	67,601.16	75,000.00	75,000.00	70,000.00
Heating Arena Building	10,303.24	10,000.00	9,782.23	10,000.00	16,233.37	10,000.00	10,000.00	16,500.00
General Maintenance Arena Building	11,085.42	8,000.00	15,847.63	10,000.00	16,649.90	12,000.00	12,000.00	14,000.00
Bldg Arena Dist Equip Rental	32.00	0.00	539.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS ARENA	283,830.40	325,557.00	255,071.00	270,241.00	267,797.99	265,695.54	265,695.54	269,195.54
BUILDINGS LIBRARY								
Employee Wages Library Bldg	6,566.86	5,590.00	4,814.30	5,590.00	3,202.29	0.00	0.00	0.00
Employee Benefits Library Bldg	1,294.34	1,096.00	1,111.82	1,096.00	630.20	0.00	0.00	0.00
Hydro Library Building	5,420.84	6,500.00	5,683.98	6,500.00	5,854.40	6,150.00	6,150.00	6,150.00
Heating Library Building	1,341.52	2,200.00	1,410.96	2,200.00	1,869.10	2,000.00	2,000.00	2,000.00
General Maintenance Library Building	5,819.61	7,000.00	3,134.17	7,000.00	4,120.23	5,000.00	5,000.00	14,000.00
Bldg Library Dist Equip Ren	0.00	0.00	456.00	0.00	0.00	0.00	0.00	0.00
Total BUILDINGS LIBRARY	20,443.17	22,386.00	16,611.23	22,386.00	15,676.22	13,150.00	13,150.00	22,150.00
TOTAL BUILDINGS	486,989.58	521,766.00	486,003.34	485,200.00	428,090.42	421,695.54	421,695.54	469,295.54

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
RECREATION								
Ont. Specific Grant- Rec	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Region Funding - Regional Beach	(37,165.65)	(27,500.00)	(46,392.59)	(27,500.00)	(49,503.70)	(34,000.00)	(34,000.00)	(53,000.00)
Miscellaneous Rent - Rec	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cost Recoveries - Rec	0.00	0.00	0.00	0.00	(987.35)	0.00	0.00	0.00
Miscellaneous - Rec	(2,096.77)	0.00	(531.52)	0.00	0.00	0.00	0.00	0.00
From Reserve & Res. Funds - Rec	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-Specific Donations - Rec	0.00	0.00	0.00	0.00	(4,500.00)	0.00	0.00	0.00
Gain/Loss from Sale of Assets	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages Recreation	52,211.57	54,516.00	52,943.77	54,516.00	109,553.24	113,046.00	113,046.00	113,046.00
Employee Benefits Recreation	22,181.42	16,450.00	28,052.62	16,450.00	29,584.61	36,506.00	36,506.00	41,992.00
Stationery Recreation	57.09	500.00	0.00	500.00	210.60	500.00	500.00	500.00
Publications & Subscrip Recreation	0.00	0.00	619.96	2,460.00	2,067.57	2,460.00	2,460.00	2,460.00
Insurance Recreation	0.00	5,468.00	0.00	10,552.00	14,470.48	14,470.48	14,470.48	20,205.72
Membership Fees Recreation	1,080.00	800.00	1,109.52	1,000.00	1,015.00	1,000.00	1,000.00	1,200.00
Training & Professional Development	0.00	3,000.00	340.00	3,000.00	400.00	3,000.00	3,000.00	4,000.00
Mileage Recreation	0.00	100.00	0.00	100.00	0.00	100.00	100.00	100.00
Gifts & Promotions Recreation	0.00	0.00	0.00	0.00	218.76	0.00	0.00	0.00
Miscellaneous Recreation	0.00	0.00	30.41	0.00	0.00	0.00	0.00	0.00
Advertising Recreation	0.00	750.00	0.00	500.00	0.00	500.00	500.00	500.00
Telephone Recreation	1,618.94	0.00	2,041.60	1,600.00	2,508.39	1,600.00	1,600.00	2,600.00
Legal Fees Recreation	0.00	1,000.00	0.00	1,000.00	0.00	750.00	750.00	750.00
Fuel Recreation	4,553.65	6,000.00	4,028.20	6,000.00	6,843.58	6,000.00	6,000.00	7,000.00
Maintenance/General Supplies Recreation	1,141.46	6,000.00	2,864.03	6,000.00	1,590.97	6,000.00	6,000.00	5,000.00

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	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Specific Donations - Rec Complex	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insurance Rec Complex	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Hydro Rec Complex	2,117.94	3,500.00	1,621.34	3,500.00	1,702.91	3,500.00	3,500.00	3,500.00
General Maintenance Rec Complex	1,304.28	1,500.00	462.27	1,500.00	1,449.00	1,500.00	1,500.00	1,500.00
Maintenance/General Supplies Rec Complex	4,001.39	6,000.00	5,789.51	6,000.00	3,023.53	6,000.00	6,000.00	6,000.00
Distributed Equipment Rental Rec Complex	715.75	0.00	0.00	0.00	490.00	0.00	0.00	0.00
Total RECREATION - RECREATION COMPL	8,139.36	4,000.00	6,816.04	7,500.00	6,390.44	7,500.00	7,500.00	7,500.00

RECREATION - VILLAGE PARKS

Professional Fees Village Parks	0.00	1,000.00	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Maintenance/General Supplies Village Pa	32,738.87	7,000.00	1,069.92	10,000.00	8,514.36	10,000.00	10,000.00	10,000.00
Distributed Equipment Rental Village Pa	855.75	0.00	93.75	0.00	0.00	0.00	0.00	0.00
Total RECREATION - VILLAGE PARKS	33,594.62	8,000.00	1,163.67	11,000.00	8,514.36	11,000.00	11,000.00	11,000.00

RECREATION - ARENA

Vending Revenue - Arena	(406.60)	(450.00)	0.00	(450.00)	0.00	(450.00)	(450.00)	(450.00)
Canteen Revenue - Arena	(375.00)	(600.00)	0.00	(600.00)	(200.00)	(600.00)	(600.00)	(600.00)
Arena Revenue	(177,148.90)	(180,000.00)	(81,904.78)	(160,000.00)	(158,880.23)	(160,000.00)	(160,000.00)	(160,000.00)
Advertising Revenue - Arena	(5,927.23)	(7,500.00)	0.00	(7,000.00)	(3,533.50)	(7,000.00)	(7,000.00)	(7,000.00)
Miscellaneous Rent - Arena	(920.34)	(5,500.00)	(743.34)	(5,500.00)	(5,582.86)	(5,500.00)	(5,500.00)	(5,500.00)
Cost Recoveries - Arena	0.00	0.00	(1,200.05)	0.00	(2,557.69)	0.00	0.00	0.00
Employee Wages Arena	200,777.01	177,131.00	148,599.09	177,131.00	187,553.03	177,131.00	177,131.00	183,723.00
Employee Benefits Arena	59,149.51	56,467.00	55,190.19	56,467.00	70,003.18	56,788.00	56,788.00	65,474.00
Insurance	0.00	0.00	0.00	0.00	35,442.74	35,442.74	35,442.74	37,667.16
Telephone Arena	1,272.73	1,500.00	0.00	1,500.00	0.00	1,500.00	1,500.00	1,500.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Arena Refrigeration Unit	12,453.16	12,000.00	9,624.49	12,000.00	10,066.83	12,000.00	12,000.00	12,000.00
Blade Sharpening - Arena	525.00	750.00	340.00	750.00	890.00	750.00	750.00	750.00
Water Softener/Supplies Arena	80.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maintenance/General Supplies Arena	11,130.99	18,000.00	9,232.94	18,000.00	12,139.95	18,000.00	18,000.00	18,000.00
Zamboni	62.35	2,500.00	700.47	5,600.00	558.34	9,000.00	9,000.00	9,000.00
Rec. Arena- Dist Equip Rental	767.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total RECREATION ARENA	101,440.69	74,298.00	139,839.01	97,898.00	145,899.79	137,061.74	137,061.74	154,564.16
RECREATION-MINOR SOFTBALL								
Miscellaneous Rent - Softball	0.00	(2,000.00)	(4,181.10)	(2,000.00)	(6,229.35)	(2,500.00)	(2,500.00)	(4,000.00)
Total RECREATION MINOR SOFTBALL	0.00	(2,000.00)	(4,181.10)	(2,000.00)	(6,229.35)	(2,500.00)	(2,500.00)	(4,000.00)
RECREATION-SOCCER								
Miscellaneous Rent - Soccer			(2,150.55)	0.00	(4,185.84)	(2,000.00)	(2,000.00)	(2,500.00)
Total Recreation Soccer	0.00	0.00	(2,150.55)	0.00	(4,185.84)	(2,000.00)	(2,000.00)	(2,500.00)
RECREATION - OTHER								
Canada 150 Food Allowances	0.00	0.00	0.00	0.00	2,065.68	0.00	0.00	0.00
Canada 150 Miscellaneous	0.00	0.00	0.00	0.00	2,527.90	0.00	0.00	0.00
Canada 150 Advertising	0.00	0.00	0.00	0.00	1,504.21	0.00	0.00	0.00
Canada Day	0.00	13,500.00	0.00	13,500.00	31,213.10	13,500.00	13,500.00	13,500.00
Total RECREATION OTHER	0.00	13,500.00	0.00	13,500.00	37,310.89	13,500.00	13,500.00	13,500.00
TOTAL RECREATION	217,788.65	176,033.00	229,840.36	220,727.00	359,045.08	360,241.22	360,241.22	385,860.88

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
CEMETERY								
Federal Grants - Cemetery	0.00	(3,700.00)	0.00	0.00		0.00	0.00	0.00
Grave Openings - Cemetery	(96,408.21)	(65,000.00)	(87,968.87)	(75,000.00)	(123,548.96)	(87,550.00)	(87,550.00)	(97,550.00)
Headstone Foundations - Cemetery	(28,975.27)	(17,500.00)	(23,430.63)	(20,000.00)	(23,225.03)	(20,600.00)	(20,600.00)	(23,100.00)
Lot Sales - Cemetery	(60,690.00)	(30,000.00)	(47,743.66)	(32,000.00)	(54,437.14)	(43,260.00)	(43,260.00)	(48,260.00)
Corner Stone Sales - Cemetery	(7,080.00)	(5,000.00)	(5,960.00)	(5,000.00)	(6,396.40)	(5,150.00)	(5,150.00)	(5,150.00)
Perpetual Care Interest - Cemetery	(13,430.91)	(20,000.00)	0.00	(18,000.00)	(18,091.77)	(14,000.00)	(14,000.00)	(14,000.00)
Employee Wages Cemetery	158,469.24	126,970.00	163,640.64	129,191.98	174,497.28	166,935.00	166,935.00	184,637.00
Employee Benefits Cemetery	52,639.44	38,258.00	48,975.72	38,927.52	52,811.57	42,715.00	42,715.00	58,267.00
Insurance	0.00	0.00	0.00	0.00	1,431.76	1,431.76	1,431.76	1,732.32
Membership Fees Cemetery	356.40	350.00	344.92	350.00	1,783.65	350.00	350.00	1,850.00
Advertising Cemetery	0.00	300.00	0.00	300.00	298.45	300.00	300.00	300.00
Hydro Cemetery	304.78	400.00	337.32	400.00	373.76	400.00	400.00	400.00
Telephone Cemetery	585.00	0.00	780.00	600.00	998.50	750.00	750.00	1,000.00
Legal Fees Cemetery	0.00	500.00	0.00	500.00	0.00	500.00	500.00	500.00
Computer Mtce Cemetery	0.00	1,000.00	2,394.88	1,000.00	1,277.01	2,000.00	2,000.00	2,000.00
Professional Fees Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fuel Cemetery	554.63	1,500.00	1,196.45	1,500.00	2,091.80	1,500.00	1,500.00	2,000.00
Equipment Parts/Repairs Cemetery	1,328.97	3,000.00	1,667.42	3,000.00	3,322.18	3,000.00	3,000.00	3,000.00
Tools Cemetery	605.04	800.00	778.64	800.00	1,007.95	800.00	800.00	900.00
Maintenance/General Supplies Cemetery	20,252.92	14,000.00	31,009.20	14,000.00	13,623.37	14,000.00	14,000.00	14,000.00
To the Capital Fund Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Cemetery	44,737.40	30,000.00	16,447.50	30,000.00	30,524.00	30,000.00	30,000.00	30,000.00
Total CEMETERY	73,249.43	75,878.00	102,409.53	70,569.49	58,341.98	94,121.75	94,121.75	112,526.31

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
DRAINAGE								
Drainage Grants	0.00	(48,510.00)	(57,829.40)	(55,000.00)	(47,799.12)	(58,552.00)	(58,552.00)	(58,552.00)
Inspections - Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Work Order Information - Drainage	(119.00)	0.00	(63.00)	(80.00)	(80.50)	(80.00)	(80.00)	(80.00)
Apportionment Agreement Recovery	0.00	0.00	0.00	0.00	(2,118.75)	0.00	0.00	0.00
Miscellaneous - Drainage	0.00	0.00	(15.00)	0.00	0.00	0.00	0.00	0.00
From Other Municipalities - Drainage	(3,588.14)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages Drainage	75,878.04	72,474.00	77,283.08	74,665.00	79,306.10	78,588.00	78,588.00	81,142.00
Employee Benefits Drainage	21,323.45	22,458.00	29,062.14	22,444.00	23,181.06	25,316.00	25,316.00	26,152.00
Stationery Drainage	124.72	450.00	30.80	450.00	63.16	450.00	450.00	450.00
Postage Drainage	0.00	1,500.00	325.57	1,500.00		900.00	900.00	900.00
Membership Fees Drainage	531.63	600.00	541.63	600.00	934.52	600.00	600.00	950.00
Food Allowances Drainage	0.00	100.00	0.00	100.00	52.23	100.00	100.00	100.00
Training & Professional Development	530.38	2,000.00	1,816.42	2,000.00	1,957.94	2,000.00	2,000.00	3,650.00
Mileage Drainage	1,109.11	750.00	409.63	750.00	435.06	750.00	750.00	750.00
Miscellaneous Drainage	0.00	200.00	0.00	200.00	0.00	150.00	150.00	150.00
Advertising Drainage	420.06	1,250.00	0.00	1,250.00	419.25	850.00	850.00	850.00
Telephone - Drainage	1,236.42	0.00	1,714.69	0.00	1,757.40	1,800.00	1,800.00	1,800.00
Legal Fees Drainage	986.05	7,000.00	4,611.26	7,000.00	0.00	7,000.00	7,000.00	7,000.00
Computer Maintenance - Drainage	0.00	1,500.00	531.00	1,500.00	0.00	1,500.00	1,500.00	1,500.00
Professional Fees Drainage	13,819.37	4,000.00	685.40	4,000.00	1,944.99	4,000.00	4,000.00	4,000.00
Apportionment Agreement Fees	0.00	0.00	0.00	0.00	565.00	0.00	0.00	0.00
Maintenance/General Supplies Drainage	615.60	4,550.00	3,995.25	4,550.00	1,709.44	4,550.00	4,550.00	4,550.00
Material Purchases Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Contract Equipment/Materials Drainage	0.00	500.00	0.00	500.00	0.00	500.00	500.00	500.00
Total DRAINAGE	112,867.69	70,822.00	63,611.72	66,429.00	62,327.78	70,422.00	70,422.00	75,812.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
EXCAVATOR								
Sale of Assets - Excavator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
From Reserve & Res. Funds - Excavator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental - Excavator	(157,630.00)	(65,000.00)	(83,128.50)	(65,000.00)	0.00	(65,000.00)	(65,000.00)	(65,000.00)
Employee Wages Excavator	5,365.69	6,500.00	4,580.10	6,500.00	1,892.80	0.00	0.00	0.00
Employee Benefits Excavator	1,743.94	1,750.00	1,755.08	1,750.00	487.81	0.00	0.00	0.00
Principal Excavator Loan	32,500.00	32,500.00	32,500.00	32,500.00	32,500.00	32,500.00	32,500.00	32,500.00
Interest Excavator Loan	10,100.00	10,100.00	10,100.00	10,100.00	10,100.00	10,100.00	10,100.00	10,100.00
Fuel Excavator	9,055.85	15,000.00	14,641.26	15,000.00	27,531.91	15,000.00	15,000.00	25,000.00
Equipment Parts/Repairs Excavator	14,870.35	8,000.00	6,730.58	8,000.00	7,495.54	8,000.00	8,000.00	8,000.00
To Consolidated Reserve Excavator	0.00	10,468.00	0.00	10,468.00	10,468.00	10,468.00	10,468.00	10,468.00
Total EXCAVATOR	(83,994.17)	19,318.00	(12,821.48)	19,318.00	90,476.06	11,068.00	11,068.00	21,068.00
DRAINAGE TRUCK 29								
Fuel Truck 29 Drainage	2,352.51	3,000.00	1,735.91	3,000.00	2,046.60	3,000.00	3,000.00	3,000.00
Equipment Parts/Repairs Truck 29	2,596.84	0.00	1,582.58	0.00	1,351.69	0.00	0.00	1,500.00
Total DRAINAGE TRUCK 29	4,949.35	3,000.00	3,318.49	3,000.00	3,398.29	3,000.00	3,000.00	4,500.00
TOTAL DRAINAGE	33,822.87	93,140.00	54,108.73	88,747.00	156,202.13	84,490.00	84,490.00	101,380.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
LIBRARY BOARD								
Provincial Grant	(14,956.00)	(21,500.00)	(14,956.00)	(14,956.00)	(14,956.00)	(14,956.00)	(14,956.00)	(14,956.00)
Connectivity Grant	(6,794.00)	0.00	(6,420.00)	(6,420.00)	(6,420.00)	(6,420.00)	(6,420.00)	(6,420.00)
Library Programming	(30.00)	(1,800.00)	(2,000.00)	(1,800.00)	(360.00)	(1,800.00)	(1,800.00)	(300.00)
Laminator Revenue	(13.75)	(100.00)	(139.50)	(100.00)	(170.30)	(100.00)	(100.00)	(100.00)
Copier Charges	(430.40)	(2,500.00)	(369.75)	(2,500.00)	(1,327.05)	(2,500.00)	(2,500.00)	(1,500.00)
Misc. Rentals	(15.00)	(200.00)	0.00	(200.00)	0.00	(200.00)	(200.00)	(50.00)
Fines	(639.05)	(2,500.00)	(29.00)	0.00	0.00	0.00	0.00	0.00
Sale of Assets - Library	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Publications	(169.00)	(850.00)	(63.70)	(850.00)	(330.10)	(850.00)	(850.00)	(350.00)
Miscellaneous Revenue	(75.00)	(600.00)	(38.00)	(600.00)	(80.00)	(600.00)	(600.00)	(300.00)
From the Revenue Fund	(440,384.00)	(440,384.00)	(452,974.00)	(452,974.00)	(452,974.00)	(452,974.00)	(452,974.00)	(452,974.00)
From Reserve & Res. Funds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(11,534.60)
Application of Surplus	0.00	0.00	0.00	0.00	0.00	(6,117.45)	(6,117.45)	0.00
Total Revenue	(463,621.65)	(470,434.00)	(477,063.70)	(480,400.00)	(476,617.45)	(486,517.45)	(486,517.45)	(488,484.60)
Library Wages	246,773.92	278,298.00	277,861.53	293,852.00	294,555.37	298,744.00	298,744.00	299,476.00
Employee Benefits	57,805.97	63,818.00	68,403.40	64,730.00	69,417.45	68,732.00	68,732.00	72,819.00
Stationery	1,845.88	2,000.00	1,956.06	2,000.00	1,200.15	2,000.00	2,000.00	2,000.00
Postage	165.99	600.00	60.57	600.00	210.79	600.00	600.00	300.00
Office Equipment Rental	2,579.69	3,300.00	2,627.00	3,300.00	3,025.35	3,300.00	3,300.00	3,050.00
Publications & Subscriptions	553.41	1,850.00	1,317.54	1,850.00	620.08	1,850.00	1,850.00	1,500.00
Insurance	0.00	0.00	0.00	0.00	1,423.45	1,423.45	1,423.45	2,937.60
Membership Fees	625.00	1,200.00	625.00	1,200.00	675.00	1,200.00	1,200.00	1,000.00
Food Allowances	218.78	600.00	0.00	600.00	176.28	600.00	600.00	400.00
Training & Professional Development	276.76	3,000.00	1,132.34	3,000.00	544.48	3,000.00	3,000.00	2,500.00

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
Mileage	0.00	400.00	188.93	400.00	355.13	400.00	400.00	400.00
Gifts & Promotions	78.24	150.00	85.36	150.00	93.51	150.00	150.00	150.00
Miscellaneous	42.99	500.00	417.32	500.00	159.00	500.00	500.00	500.00
Advertising	0.00	300.00	0.00	300.00	292.51	300.00	300.00	300.00
Telephone	2,713.44	3,300.00	1,794.56	3,300.00	1,916.01	3,300.00	3,300.00	2,000.00
Audit	2,544.00	5,500.00	4,070.40	5,500.00	13,788.48	5,500.00	5,500.00	6,250.00
Computer Maintenance	22,982.08	24,000.00	22,979.37	24,000.00	21,813.24	24,000.00	24,000.00	24,000.00
Professional Fees	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
In-House Programming	5,588.85	8,000.00	6,071.72	7,000.00	6,513.92	7,000.00	7,000.00	6,750.00
Acquisitions	7,167.75	47,000.00	37,748.60	47,000.00	40,321.53	47,000.00	47,000.00	40,000.00
Processing Charges	5,508.98	5,335.00	2,779.98	5,335.00	5,579.90	5,335.00	5,335.00	5,674.00
Interest Charges	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Penny Rounding Over/Short	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maintenance General/Supplies	259.48	500.00	122.07	500.00	500.48	500.00	500.00	500.00
To The Capital Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve	0.00	4,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenditures	358,931.21	454,851.00	431,441.75	466,317.00	464,382.11	476,634.45	476,634.45	473,706.60
Total LIBRARY BOARD	(104,690.44)	(15,583.00)	(45,621.95)	(14,083.00)	(12,235.34)	(9,883.00)	(9,883.00)	(14,778.00)

	2020 ACTUAL	2020 FINAL BUDGET	2021 ACTUAL	2021 FINAL BUDGET	2022 ACTUAL	2022 FINAL BUDGET	2023 BASE BUDGET	2023 DRAFT BUDGET
LIBRARY - SCP								
SCP - Federal Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SCP - User Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(3,750.00)
SCP - From the Revenue Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SCP - Non Specific Donations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(3,750.00)
SCP - Wages	0.00	13,650.00	0.00	12,150.00	8,152.18	8,400.00	8,400.00	16,275.00
SCP - Employee Benefits	0.00	1,183.00	0.00	1,183.00	732.13	733.00	733.00	1,503.00
SCP - Maintenance/General Supplies	181.08	750.00	0.00	750.00	741.24	750.00	750.00	750.00
Total Expenditures	181.08	15,583.00	0.00	14,083.00	9,625.55	9,883.00	9,883.00	18,528.00
Total LIBRARY - SCP	181.08	15,583.00	0.00	14,083.00	9,625.55	9,883.00	9,883.00	14,778.00
TOTAL LIBRARY	(104,509.36)	0.00	(45,621.95)	0.00	(2,609.79)	0.00	0.00	0.00

TOWNSHIP OF WAINFLEET 2023 APPROVED CAPITAL BUDGET

		Capital Funding									
Item	Project Title	Levy	Grants	Development Charges	Reserves	Modernization Fund	CCBF	OCIF	Debenture	Previously approved unspent	Total
A.1	Arena Fire Pond Fencing *	10,000	-	-							10,000
A.2	Arena Refrigeration Plant	187,000	-	-							187,000
A.3	Municipal Facilities Rehabilitations*	95,500	-	-							95,500
A.4	Municipal Water System	-	-	-	148,781	46,219					195,000
A.5	Hall Tables & Chairs	-	-	-		46,400					46,400
A.6	Library Shelving	-			24,000						24,000
A.7	Fire Station Repairs *	19,500									19,500
Total Capital Requests - Facilities & Buildings		312,000	-	-	172,781	92,619	-	-	-	-	577,400
B.1	Operations Fleet	48,540	-	-	168,500				400,000	-	617,040
B.2	Tree Shear for Excavator	-	-	-	24,650					-	24,650
B.3	Rural Water Supply Program	10,000	-	-						-	10,000
B.4	Fire Fleet - Light Duty	25,000	-	-	105,000	15,000				-	145,000
B.5	Fire Fleet - Apparatus - DEFERRED	-	-	-						-	
B.6	Radio System Phase 2	-	-	-		40,000				-	40,000
Total Capital Requests - Fleet and Equipment		83,540	-	-	298,150	55,000	-	-	400,000	-	836,690
C.1	Road Resurfacing Program *	19,437			39,000		210,875	100,913	1,268,740		1,638,965
C.2	Feeder Rd- Drain 13 Improvement	50,000									50,000
C.3	Bridge Repairs	10,000			625,000						635,000
C.4	Road Closure Trailers	-			15,415						15,415
C.5	Large Culverts & Drain Works	128,000			508,100						636,100
C.6	Harbourview Storm Engineering	-			55,000						55,000
Total Capital Requests - Roads & Bridges		207,437	-	-	1,242,515	-	210,875	100,913	1,268,740	-	3,030,480
D.1	Recreation Complex	105,888	291,143								397,031
D.2	Municipal Banner Program	-			7,000						7,000
D.3	Tree Planting Program	-			30,000						30,000
Total Capital Requests - Parks & Recreation		105,888	291,143	-	37,000	-	-	-	-	-	434,031
E.1	IT Replacement Program	65,790	-	-	-	-	-		-		65,790
E.2	Software & Hardware Upgrade	-	-	-	-	20,500	-		-		20,500
Total Capital Requests - Information & Technology		65,790	-	-	-	20,500	-	-	-	-	86,290
F.1	Fire Equipment	50,000	-								50,000
F.2	Fire PPE	48,000	-								48,000
Total Capital Requests - Fire Services		98,000	-	-	-	-	-	-	-	-	98,000
Total Capital Requests		872,655	291,143	-	1,750,446	168,119	210,875	100,913	1,668,740	-	5,062,891

* Represents a capital item that has been modified in its scope, the items removed can be seen on the summary of removals and adjustments

TOWNSHIP OF WAINFLEET 2023 BUDGETED RESERVE AND RESERVE FUNDS										
	Balance December 31, 2020	2021 Income	2021 Expenditure	Balance December 31, 2021	2022 Income	2022 Expenditure	Balance December 31, 2022 (Unaudited)	2023 Income	2023 Expenditure	Balance December 31, 2023
Reserve										
Working Funds	800,000			800,000			800,000			800,000
Municipal Modernization	546,219		150,000	396,219		46,219	350,000		168,119	181,881
Rate Stabilization	-			-	1,534,856		1,534,856		480,000	1,054,856
Insurance	134,958			134,958			134,958			134,958
Infrastructure Levy	1,863,337	976,951	367,939	2,472,349	1,117,873	1,310,490	2,279,732	1,273,885	1,242,515	2,311,102
Excavator	10,468	10,468		20,936	10,468		31,404			31,404
Public Works (Equipment)	549,888	74,999	143,990	480,897	74,999	178,000	377,896	75,000	193,150	259,746
Public Works (Winter Control)	150,000			150,000			150,000			150,000
Emergency Reserve	100,000			100,000			100,000			100,000
Building Permit	72,433			72,433			72,433			72,433
Septic	-			-			-			-
Fire	90,813	110,000	90,560	110,253	116,937	85,000	142,190	110,000	105,000	147,190
Fire Points	87,797		2,611	85,186			85,186			85,186
Fire Donations Specific Purposes	3,936			3,936			3,936			3,936
Library	68,881	97,307	5,415	160,773			160,773		35,535	125,238
Library Donations Reserve	4,308			4,308			4,308			4,308
Election	11,432	5,000		16,432	11,000	27,432	0	12,500		12,500
Cemetery	-			-			-			-
Capital Roads	-			-			-			-
Planning	100,000			100,000	25,000		125,000	25,000		150,000
General Reserve	434,980			434,980			434,980		148,781	286,199
Recreation Reserve	43,500	59,856		103,356		46,356	57,000		7,000	50,000
Capital WIP	36,590			36,590			36,590			36,590
Tree Reserve	639,972		70,371	569,601			569,601		30,000	539,601
Airport	1,134			1,134			1,134			1,134
Total Reserves	5,935,645	1,334,581	990,886	6,254,340	2,891,133	1,693,497	7,451,976	1,496,385	2,410,100	6,538,262
Reserve Funds (Deferred Revenue)										
Development Charges (All Funds)	368,706	203,601	55,000	517,307	91,395	6,000	602,702			602,702
Gas Tax Funding	343,699	396,363	193,203	546,859	202,089	748,948	-	210,875	210,875	-
Parkland	41,128			41,128			41,128			41,128
Total Reserve Funds	753,532	599,964	248,203	1,105,293	293,484	754,948	643,829	210,875	210,875	643,829
Total Reserves and Reserve Funds	6,689,177	1,934,545	1,239,089	7,359,633	3,184,617	2,448,445	8,095,805	1,707,260	2,620,975	7,182,091

** Development charges will be utilized on any projects currently being proposed by Rate Stabilization if the spending is eligible